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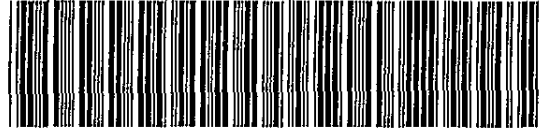
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

4-25-03
[Signature]

TRANSMITTAL LETTER

April 22 , 2003

Department of State
Division of Corporations
P. O. Box 6327
Tallahassee, FL 32314

SUBJECT: JAMES R. SHANKS, D.O., P.A.
(Proposed corporate name - must include suffix)

Enclosed is an original and one(1) copy of the articles of incorporation and a check for:

☐ \$70.00 ☐ \$78.75
Filing Fee Filing Fee
 & Certificate of Status

☒ \$78.75 ☐ \$87.50
Filing Fee Filing Fee,
& Certified Copy Certified Copy
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 Status

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Daytime Telephone number

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

OF

JAMES R. SHANKS, D.O., P.A.

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

ARTICLE I - NAME:

The name of this corporation is: JAMES R. SHANKS, D.O., P.A.
hereinafter referred to as the "Corporation".

ARTICLE II - DURATION:

The Corporation shall exist perpetually, commencing upon
the filing of the Articles of Incorporation with the Department
of State.

ARTICLE III - PURPOSE:

The Corporation is organized for the purpose of engaging in
the Practice of Osteopathy and for the purpose of transacting
any or all other lawful business not inconsistent with Laws of
the State of Florida.

ARTICLE IV - CAPITAL STOCK:

The Corporation is authorized to issue 100,000 shares of One
Dollar (\$1.00) par value common stock.

ARTICLE V - PRE-EMPTIVE RIGHTS:

Every shareholder, upon the issuance of any new stock of
the same kind, class or series as that which he or she already holds,
whether for or without consideration, including but not limited to new
stock issued as compensation to directors, officers, agents or employee
of the corporation or to satisfy conversion or option rights; shall
have the right to purchase his or her pro-rata share thereof (as nearly
as may be done without the issuance of fractional shares) at the same
price at which it is offered to others.

ARTICLE VI - REGISTERED AGENT AND PRINCIPAL ADDRESS:

The name of the Registered Agent of the Corporation is:
JAMES R. SHANKS, and the street office address of such registered
agent and registered office of the Corporation is:
3590 U.S. Hwy 331 South, Ste 103, DeFuniak Springs, FL 32433.

ARTICLE VII - INITIAL BOARD OF DIRECTORS:

The Corporation shall have one director initially. The
number of directors may be either increased or decreased
from time to time by the By-Laws but shall never be less than one.
The name and address of the initial director of the Corporation
is: JAMES R. SHANKS, 1111 Juniper Lake Rd., DeFuniak Springs,
FL 32433.

ARTICLE VIII - INCORPORATOR:

The name and address of the person signing these Articles is:
JAMES R. SHANKS, 1111 Juniper Lake Rd., DeFuniak Springs, FL 32433.

ARTICLE IX - BY-LAWS:

The power to adopt, alter, amend or repeal the By-Laws
shall be vested in the Board of Directors and the shareholders.

ARTICLE X - SECTION 1244 STOCK:

It is the intent of this Charter that the directors may
sell the capital stock of the Corporation in accordance with
the conditions of Sections 1243-1244, inclusive, of the
Internal Revenue Code of 1954 as amended.

Having been named as registered agent to accept service of process for the above named professional service corporation at the place designated in these Articles, I am familiar with and accept appointment as registered agent and agree to act in this capacity.

James R. Shanks
Registered Agent- James R. Shanks
James R. Shanks
Incorporator- James R. Shanks

4/16/03
Date
4/16/03
Date

SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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