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SECRETARY OF STATE
TALLAHACTES. FLORIDA
CONTROL AND A SECRETARY OF STATE

December 20, 2002

Secretary of State Division of Corporations P. O. Box 6327 Tallahassee, FL 33214

Ref: EQR USA, Inc.

Dear Sir/Madam:

I attach the original and one copy of the Articles of Incorporation EQR USA, Inc. The check for \$78.75 includes the cost of a certified copy.

Sincerely yours,

Roger AlWright EQR USA, Inc.

4970 S.W. 72<sup>nd</sup> Ave., Unit 104

Miami, FL 33155

# ARTICLES OF INCORPORATION

Of

### EQR USA, Inc.

(name of corporation)

The undersigned subscriber(s) to these Articles of Incorporation, natural person(s) competent to contract, hereby form a corporation under the laws of the State of Florida.

#### ARTICLE 1 - CORPORATE NAME

The name of the corporation is:

EQR USA, Inc.

#### ARTICLE II - DURATION

This corporation shall exist perpetually unless dissolved according to Florida law.

#### ARTICLE III - PURPOSE

The corporation is organized for the purpose of engaging in any activities or business permitted under the laws of the United States and the State of Florida.

#### ARTICLE IV - CAPITAL STOCK

The corporation is authorized to issue One Thousand shares (1000) of One Dollar(s) (\$1.00) par value Common Stock, which shall be designated "Common Shares."

#### ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The street address of the Initial Registered Agent office and the name of the Initial Registered Agent at that office is:

	Roger A. Wright			
Address	4970 S.W. 72 <sup>nd</sup> Ave., Unit 104			
City	Miami	FLORIDA	ŽIP	33155

The principal office, if known, or the mailing address of the corporation is:

Address 4970 S.W. 72 <sup>nd</sup> Ave., Unit 104  City Miami FLORIDA ZIP 33155	Name	EQR USA, Inc.			
City Miami FLORIDA ZIP 33155	Address	4970 S.W. 72 <sup>nd</sup> Ave., Unit 104			
	City	Miami	FLORIDA	ZIP	33155

#### ARTICLE VI - INITIAL BOARD OF DIRECTORS

This corporation shall have One (1) directors initially. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one (1). The names and addresses of the initial director(s) of the corporation are as follows:

Name	Roger A. Wright 4970 S.W. 72 <sup>nd</sup> Ave., Unit 104		
Address	4970 S.W. 72 <sup>nd</sup> Ave., Unit 104		
City	Miami	STATE Florida	ZIP 33155
Name	3,41		
Address			<u> </u>
City		STATE	ZIP
Name			· · · · · · · · · · · · · · · · · · ·
Address			
City		STATE	ZIP

#### ARTICLE VII - INCORPORATION

The names and addresses of the incorporators signing these Articles of Incorporation are as follows:

Name	Roger A. Wright			
Address	4970 S.W.72 <sup>nd</sup> Ave., U	Init 104		
City	Miami	STATE Florida	ZIP 33155	<u> </u>
Name				
Address				-
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IN WITNESS WHEREOF, the undersigned subscriber(s) have executed these Articles of Incorporation this\_31st day of \_\_March\_\_, 2003.

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# CERTIFICATE AND ACKNOWLEDGEMENT OF REGISTERED AGENT

CERTIFICATE OF REGISTERED AGENT OF

## EQR USA, Inc.

(name of corporation)

Pursuant to Florida Statutes Sections 48.091 and 607.0501, the following is submitted: The above corporation, desiring to organize under the laws of the State of Florida with its register office as indicated in the Articles of Incorporation

At: 4970 S.W. 72<sup>nd</sup> Ave., Unit 104, Miami, FL 33155

Has named Roger A. Wright

Located at the aforesaid address, as its Register Agent to accept service of process within this state.

#### **ACKNOWLEDGEMENT**

Having been named as Registered Agent to accept service of process for the above stated corporation at the place designated in this certificate, and being familiar with the obligations of that position, I hereby accept to act in this capacity, and agree to comply with the provisions of Florida Law in keeping open said office.

SECRETARY OF STATE TALLAHASSEE, FLORID