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PICK-UP WAIT MAIL

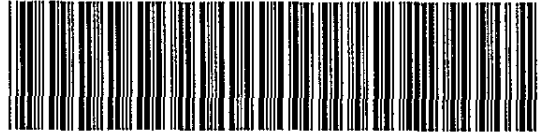
(Business Entity Name)

(Document Number)

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2003 APR 18 10:30 AM
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IVEY KEARSON, JR.
20 NORTHWEST 88TH STREET
MIAMI, FLORIDA 33150
(305) 756-8209

April 14, 2003

Department of State
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

SUBJECT: KEARSON AND ASSOCIATES, INC.

To Whom It May Concern:

Enclosed is an original and one (1) copy of the Articles of Incorporation for the subject for profit corporation and a check for Eighty Seven Dollars and Fifty Cents (\$87.50) for its:

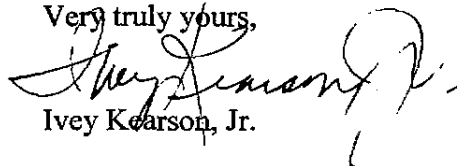
- Filing Fee
- Certified Copy
- Certificate of Status

Please forward the above referenced documents and all other correspondence to:

Ivey Kearson, Jr.
20 Northwest 88th Street
Miami, Florida 33150
(305) 756-8209

Thank you for your assistance in this matter.

Very truly yours,



Ivey Kearson, Jr.

ARTICLES OF INCORPORATION

ARTICLE I: NAME

The name of the corporation shall be:

KEARSON AND ASSOCIATES, INC.

ARTICLE II: PRINCIPAL OFFICE

The principal place of business/mailing address is:

**20 Northwest 88th Street
Miami, Florida 33150**

ARTICLE III: PURPOSE

The purpose for which the corporation is organized is:

To provide consulting and lobbying services to various public and private sector entities.

ARTICLE IV: SHARES

The number of shares of stock is:

One hundred (100).

ARTICLE V: INITIAL OFFICERS/DIRECTORS

The name(s), addresses(es) and title(s):

**Ivey Kearson, Jr.
President and Chief Executive Officer
20 Northwest 88th Street
Miami, Florida 33150**

**Linda Kelly Kearson
Vice-President
20 Northwest 88th Street
Miami, Florida 33150**

ARTICLE VI: REGISTERED AGENT

The name and Florida street address of the registered agent is:

**Ivey Kearson, Jr.
20 Northwest 88th Street
Miami, Florida 33150**

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ARTICLE VII: INCORPORATOR

The name and address of the incorporator is:

**Linda Kelly Kearson
20 Northwest 88th Street
Miami, Florida 33150**

Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity.

Shay Kearson
Signature/Registered Agent

4/14/03
Date

Linda Kelly Kearson
Signature/Incorporator

4/14/03
Date