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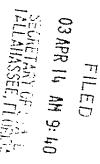
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EUGENE J. ALPHONSE

Certified Public Accountant

Professional Association Telephone: 904-269-5890 Facsimile: 904-269-2551 Toll Free: 800-929-3834 E-mail: ejacpa@fdn.com

Please Reply To: Post Office Box 1421 Orange Park, FL 32067-9939

Accounting Offices 2018 Smith Street Orange Park, FL 32073-5543

TRANSMITTAL LETTER

April 10, 2003

Florida Department Of State Division of Corporations PO Box 6327 Tallahassee, FL 32314

SUBJECT: KM Outsourcing, Inc.

- ENCLOSED: (A) Enclosed are an original and one (1) copy of the articles of incorporation, and
 - (B) Corporation's check No. 1002 in the amount of \$87.50 for (1) Filing Fee, (2) Certified Copy and (3) Certificate Of Status
 - (C) Registered Agent Is:
 Eugene J. Alphonse, CPA
 2018 Smith Street
 Orange Park, FL 32073-5543
 PH: 904/269-5890
 FX: 904/269-2551

FROM: Kenneth B. McGill & Kimberly G. McGill 3253 Gordon Street Orange Park, FL 32065

ARTICLES OF INCORPORATION In Compliance With Chapter 607 and/or Chapter 621, F.S. (Profit)

<u>ARTICLE I</u> <u>.NAME:</u>

The Name Of The Corporation Shall Be: KM Outsourcing, Inc.

PRINCIPAL OFFICE:

The Principal Place Of Business/Mailing Address Is:

PO Box 296

Orange Park, FL 32067-0296

ARTICLE III __PURPOSE:

The Purpose For Which KB Outsourcing, Inc. Organized Is:

Land Development

SHARES: ARTICLE IV

The Number Of Shares Of Stock Is: 1,000

___INITIAL OFFICERS/DIRECTORS:

The Name(s), Address(es) And Title(s):

Kenneth B. McGill

3253 Gordon Street

Kimberly G. McGill 3253 Gordon Street.

Orange Park, FL 32065

Orange Park, FL 32065

President

ARTICLE VI

VP/Secretary

REGISTERED AGENT: The Name And Address Of The Registered Agent Is:

Eugene J. Alphonse, CPA

2018 Smith Street

Orange Park, FL 32073-5547

_ INCORPORATOR: ARTICLE VII

The Name And Address Of The Incorporator Are:

Kenneth B. McGill

Kimberly G. McGill

3253 Gordon Street

3253 Gordon Street

Orange Park, FL 32065 Orange Park, FL 32065

******************** Having been named as registered agent to accept services of process for the above corporation at the place designated in this certificate, I am familiar with and accept the appointment as

registered agent and agree to act in this capacity.