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(Requestor's Name)				
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TRANSMITTAL LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJECT: Gla	asgow Management, Incorp				
	(PROPOSED CORPORA	TE NAME – <u>MUST INCL</u>	UDE SUFFIX)		
Enclosed are an orig	ginal and one (1) copy of the ar	ticles of incorporation and	d a check for:		
□ \$70.00 Filing Fee	□ \$78.75 Filing Fee & Certificate of Status	\$78.75 Filing Fee & Certified Copy ADDITIONAL CO	\$87.50 Filing Fec, Certified Copy & Certificate of Status PPY REQUIRED		
FROM:	Karen M. Glasgow	(Printed or typed)			
	1331 N. 1st Street #205	• •			
	Address Jacksonville Beach, Florida 32250 City, State & Zip				
	904-249-6133				
	Daytime '	Felephone number			

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION

In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit)

ARTICLE I NAME

The name of the corporation shall be:

GLASGOW MANAGEMENT, INCORPORATED

ARTICLE II PRINCIPAL OFFICE

The principal place of business/mailing address is:

1331 N. 1ST STREET #205, Jacksonville Beach, Florida 32250

ARTICLE III PURPOSE

The purpose for which the corporation is organized is:

The corporation is being formed to provide outside services to an array of clients specializing in real estate, mortgage banking, property management and consulting.

ARTICLE IV SHARES

The number of shares of stock is:

1,000 shares of no par value, common stock

ARTICLE V INITIAL OFFICERS/DIRECTORS (optional)

The name(s), address(es) and title(s):

Karen M. Glasgow, President and Corporate Secretary William Glasgow, Jr., Operating Director

ARTICLE VI REGISTERED AGENT

The name and Florida street address of the registered agent is:

Karen M. Glasgow 1331 N. 1st Street, #205, Jacksonville Beach, Florida 32250

ARTICLE VII INCORPORATOR

The <u>name and address</u> of the Incorporator is:

Karen M. Glasgow 1331 N. 1st Street, #205, Jacksonville Beach, Florida 32250

****	****	****	*****	*****	******	****	****	****	****
			nt to accept ser						ated in this
/ 7	A				* ,			•	

certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

3/24/03

Signature/Registered Agent

Date

Signature/Incorporator

3/24/03 Date 03 MAR 27 PM 2: C