

P030000236103

(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

☐

PICK-UP

☐

WAIT

☐

MAIL

(Business Entity Name)

(Document Number)

Certified Copies \_\_\_\_\_ Certificates of Status \_\_\_\_\_

Special Instructions to Filing Officer:

Office Use Only



000013681330

03/17/03--01031--009 \*\*78.75

FILED  
03 MAR 31 AM 9:03  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA

RECEIVED  
03 MAR 17 AM 10:20  
DIVISION OF CORPORATIONS  
TALLAHASSEE FLORIDA

~~03/17/03~~

~~03/17/03~~

3/18

Charter Number Only

VALIDATION ONLY

Bicnara Ceballos & Hevia  
Requestor's Name  
1405 SW 107 Ave #30B  
Address  
Miami FL 33174  
City State ZIP Phone

220-6835

CORPORATION(S) NAME

Focus management USA, INC

- |  |  |   |
|--|--|---|
| <input checked="" type="checkbox"/> Profit         | <input type="checkbox"/> Amendment       | <input type="checkbox"/> Merger                     |
| <input type="checkbox"/> NonProfit                 | <input type="checkbox"/> Dissolution     | <input type="checkbox"/> Mark                       |
| <input type="checkbox"/> Foreign                   | <input type="checkbox"/> Annual Report   | <input type="checkbox"/> Other                      |
| <input type="checkbox"/> Limited Partnership       | <input type="checkbox"/> Reservation     | <input type="checkbox"/> Change of Registered Agent |
| <input type="checkbox"/> Reinstatement             | <input type="checkbox"/> Photo Copies    | <input type="checkbox"/> Certificate Under Seal     |
| <input checked="" type="checkbox"/> Certified Copy | <input type="checkbox"/> Call When Ready | <input type="checkbox"/> Call If Problem            |
| <input type="checkbox"/> Walk In                   | <input type="checkbox"/> Will Wait       | <input checked="" type="checkbox"/> Pick Up         |
|  | <input type="checkbox"/> After 4:30      | <input type="checkbox"/> Mail Out                   |

Name
Availability
Document
Examiner
Updater
Verifier
Acknowledgment
W.P. Verifier

**CERTIFIED COPY**

Empire Toll Free: 1-800-432-3028



FLORIDA DEPARTMENT OF STATE  
Glenda E. Hood  
Secretary of State

March 26, 2003

EMPIRE

SUBJECT: FOCUS MANAGEMENT US, INC.  
Ref. Number: W03000007713

You failed to make the correction(s) requested in our previous letter.

MUST LIST CITY AND STATE FOR R.A. ADDRESS.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6934.

Loria Poole  
Corporate Specialist  
New Filings Section

Letter Number: 003A00018385

RECEIVED  
03 MAR 31 AM 10:56  
DEPT. OF STATE  
DIVISION OF CORPORATIONS  
TALLAHASSEE, FLORIDA

**ARTICLES OF INCORPORATION**  
**OF**  
**Focus Management US, Inc.**

**FILED**  
03 MAR 31 AM 9:03  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA

I, the undersigned, being of legal age and a natural person, do hereby subscribe to, acknowledge and file the following Articles of Incorporation for the purpose of creating a corporation under the laws of the State of Florida.

**ARTICLE I**

The name of this corporation shall be Focus Management US, Inc. and the initial address of this corporation shall be P.O. Box 162094, Miami, Florida 33116.

**ARTICLE II**

This corporation may engage in any activity or business permitted under the laws of the State of Florida.

**ARTICLE III**

The capital stock authorized, the par value thereof, and the characteristics of such stock shall be as follows:

Number of Shares Authorized	1,000
Par Value Per Share	\$ 1.00
Class of Stock	Common

The consideration for all of the said stock shall be payable in cash or services.

**ARTICLE IV**

This corporation shall commence its existence immediately upon the filing of these Articles of Incorporation and shall exist perpetually thereafter unless sooner dissolved according to law.

## ARTICLE V

The initial registered office of this corporation shall be at 1405 SW 107 Avenue #301B Miami, Florida 33174 with the privilege of having its locations at other places within or without the State of Florida. The initial registered agent at that address shall be Joyce A. Fleming.

## ARTICLE VI

This corporation shall have at least one director, with the exact number to be specified by the stockholders from time to time unless the stockholders shall, by a majority vote thereafter, determine that the corporation be managed by the stockholders.

## ARTICLE VII

The name and address of the first director of the corporation, who shall hold office for the first year or until their successors are duly elected and qualified shall be:

Joyce A. Fleming P.O. BOX 162094, Miami, Florida 33116

## ARTICLE VIII

The name and address of the incorporator is Joyce A. Fleming of P.O. Box 162094, Miami, Florida 33116.

## ARTICLE IX

No contract or transaction between this corporation and any other corporation, and no act of this corporation, shall in any way be affected or invalidated by the fact that any of the directors of this corporation are pecuniarily or otherwise interested in, or are directors or officers of, such other corporation. Any directors individually, or any firm of which any director may be a member, may be a party to, or may be pecuniarily or otherwise interested in, any contract or transaction of this corporation, provided the fact that he or such firm is so interested shall be disclosed or shall have been known to the Board of Directors or majority thereof, and any director of this corporation who is also a director or an officer of such other corporation, or who is so interested, may be counted in determining the existence of a quorum at any meeting of the Board of Directors of this corporation which shall authorize any such contract or transaction, with like force and effect as if he were not such a director or officer of such other corporation, or not so interested.

#### ARTICLE X

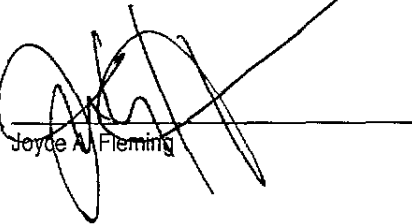
The private property of the stockholders shall not be subject to payment of the corporation debts in any extent.

#### ARTICLE XI

This corporation shall indemnify and insure its officers and directors to the fullest extent permitted by law either now or hereafter.

IN WITNESS WHEREOF, I, the undersigned, being the Incorporator, hereinbefore named, for the purpose of forming a corporation to do business both within and without the State of Florida, under the laws of Florida, make and file these Articles of Incorporation, hereby declaring and certifying that the facts herein stated are true, and hereunto set my hand and seal this 14<sup>th</sup> day of March, 2003.

Having been named Registered Agent for the above stated corporation at place designated in this certificate, I hereby accept service and agree to comply with the provision of said Act relative to keeping open said office.

  
Joyce A. Fleming

**FILED**  
03 MAR 31 AM 9:03  
SECRETARY OF STATE  
TALLAHASSEE FLORIDA