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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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LANDIS GRAHAM FRENCH

ATTORNEYS AT LAW

ESTABLISHED 1902

A PROFESSIONAL ASSOCIATION

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FRANK A. FORD, SR., of counsel

* BOARD CERTIFIED ESTATE PLANNING
AND PROBATE LAWYER
** ALSO ADMITTED IN COLORADO

PLEASE REPLY TO: DELAND OFFICE

March 17, 2003

Secretary of State
Corporation Division
Post Office Box 6327
Tallahassee, FL 32314

Re: ACADEMY OF DANCE ARTS, INC.

Dear Sir/Madam:

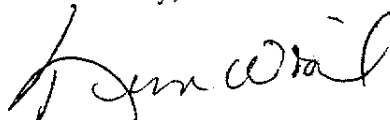
Enclosed herein is the original and one copy of the executed Articles of Incorporation for the above named corporation together with the Designation of Registered Agent. Please return a certified copy of same to the DeLand office listed below.

Also enclosed is our check in the amount of \$78.75 made payable to the Department of State in payment of the following fees:

Filing Fee	\$35.00
Designation of Registered Agent	35.00
Certified Copy of Document	<u>8.75</u>
Total	\$78.75

If you should have any questions or need anything further, please do not hesitate to call.

Sincerely,



Kim Wood

Legal Assistant to:

Basyle "Boz" Tchividjian

:kw

Enclosures

DELAND
145 EAST RICH AVENUE, SUITE C
POST OFFICE BOX 48
DELAND, FLORIDA 32721-0048
(386) 734-3451
FACSIMILE (386) 734-1250

DAYTONA
543 SOUTH RIDGEWOOD AVENUE
DAYTONA BEACH, FLORIDA 32114
(386) 252-4717
FACSIMILE (386) 253-7352

DELTONA
SUITE 204, MEDICAL ARTS CENTER
1555 SAXON BOULEVARD
DELTONA, FLORIDA 32725-5822
(386) 574-1461
FACSIMILE (386) 574-0242

Celebrating
100
Years
1902-2002

**ARTICLES OF INCORPORATION
OF
ACADEMY OF DANCE ARTS, INC.**

The undersigned, who is eighteen years of age or older, hereby establishes a corporation pursuant to the Florida Business Corporation Act, as amended, and adopts the following Articles of Incorporation:

**Article I.
Corporate Name**

The name of this corporation is Academy of Dance Arts, Inc.

**Article II.
Duration**

The corporation shall have an immediate effective date upon the filing of these Articles with the Florida Department of State, and shall exist perpetually.

**Article III.
Purpose**

The corporation is organized for the purpose of transacting any or all lawful business permitted under the laws of the State of Florida and of the United States. The corporation shall have and may exercise all the rights, powers and privileges now or hereafter conferred upon corporations organized under the laws of Florida.

**Article IV.
Capital Stock**

The corporation is authorized to issue One Thousand (1,000) shares of stock, all of which shall be voting common shares with a par value of \$1.00 (one dollar). All stock when issued shall be fully paid for and shall be nonassessable. All common shares shall be identical with each other in every respect and the holders thereof shall be entitled to one vote for each share on all matters on which shareholders have the right to vote.

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**Article V.
Designation of Registered Agent and Office**

The name of the initial registered agent of the corporation is Kimberly J. Norman. The street address of the initial registered office of the corporation is 238 Crooked Tree Trail, DeLand, Florida 32724.

**Article VI.
Principal Office**

The principal place of business is:

and the mailing address of the corporation is:

Post Office Box 1529
DeLand, Florida 32121-1529.

**Article VII.
Initial Board of Directors**

The corporation shall have one (1) director initially. The number of directors may be increased or decreased from time to time as provided in the Bylaws of the corporation, but shall never be less than one. Directors need not be stockholders in the corporation. The name and address of the initial Board of Directors who shall hold office until the first annual meeting of shareholders of the corporation or until her successors are duly elected and qualified are as follows:

Kimberly J. Norman
Post Office Box 1529
DeLand, Florida 32721-1529

**Article VIII.
Incorporator**

The name and address of the incorporator of the corporation is as follows:

Kimberly J. Norman
Post Office Box 1529
DeLand, Florida 32721-1529

Article IX.

Bylaws

The power to adopt initial Bylaws shall be vested in the Board of Directors.

Article X.

Restrictions on the Transfer of Stock

The following language shall appear on the stock certificates:

The shares represented by this certificate have not been registered under the Securities Act of 1933 or Chapter 517, Florida Statutes. The shares have not been acquired with a view to, or in connection with, any distribution thereof and may not be sold, pledged, hypothecated, transferred to or otherwise disposed of in the absence of an effective registration statement for the shares under the Securities Act of 1933 and Chapter 517 or an opinion of counsel satisfactory to the corporation that registration is not required under such Act and Chapter.

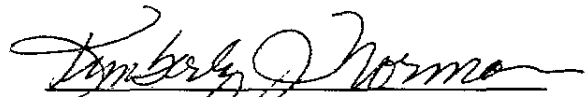
Further, if the stockholders of the Corporation elect for the Corporation to be taxed as a Subchapter S corporation (as defined in the Internal Revenue Code), no stockholder shall transfer all or any part of his or her shares of the Corporation's stock if that transfer would cause an election made by the Corporation to be taxed as an S corporation to terminate. Any such purported transfer shall be null and void.

Article XI.

Amendments


The Board of Directors of the corporation reserve the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the stockholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 14 day of March, 2003.


Kimberly J. Norman, Incorporator

Acceptance by Registered Agent

Having been named as registered agent and to accept service of process for the above-stated corporation at the place designated in these Articles, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.


Kimberly J. Norman
3/14/03
Date

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