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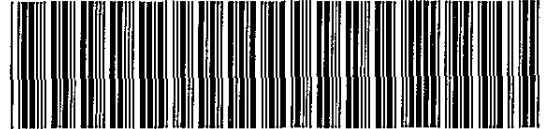
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ATTN: Kelley Pincui

Homer, Bonner & Delgado

Requestor's Name  
100 S.E. 2nd St. #3400

Address  
Miami, FL

City State ZIP Phone

CORPORATION(S) NAME

Ronald J. Tencer, P.A.

<input checked="" type="checkbox"/> Profit	<input type="checkbox"/> Amendment	<input type="checkbox"/> Merger
<input type="checkbox"/> NonProfit	<input type="checkbox"/> Dissolution	<input type="checkbox"/> Mark
<input type="checkbox"/> Foreign	<input type="checkbox"/> Annual Report	<input type="checkbox"/> Other
<input type="checkbox"/> Limited Partnership	<input type="checkbox"/> Reservation	<input type="checkbox"/> Change of Registered Agent
<input type="checkbox"/> Reinstatement	<input type="checkbox"/> Photo Copies	<input type="checkbox"/> Certificate Under Seal
<input checked="" type="checkbox"/> Certified Copy	<input type="checkbox"/> Call When Ready	<input type="checkbox"/> Call If Problem
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**ARTICLES OF INCORPORATION  
OF  
RONALD J. TENCER, P.A.**

The undersigned incorporator, for the purpose of forming a corporation under the laws of the State of Florida, hereby adopts the following articles of incorporation for the corporation:

**ARTICLE I  
CORPORATE NAME**

The name of the corporation is Ronald J. Tencer, P.A.

**ARTICLE II  
PRINCIPAL OFFICE & INITIAL REGISTERED AGENT**

The address of the corporation's principal office is 18151 N.E. 31<sup>st</sup> Court, Suite 1107, City of Aventura, County of Miami-Dade, State of Florida 33160. The name of the initial registered agent of the corporation, located at that office, is Ronald J. Tencer.

**ARTICLE III  
NATURE OF BUSINESS**

The nature of the business is real estate, and this is not limited to, doing all and everything necessary and proper for the successful operation of this corporation and for the protection and benefit of this corporation.

**ARTICLE IV  
CAPITAL STOCK**

The total number of shares of stock which the corporation shall be authorized to issue or have outstanding at any one time is 1,000 shares. These shares shall be of a single class of common stock and shall have no par value.

**ARTICLE V  
INITIAL CAPITAL**

The amount of capital with which this corporation will begin business is One Hundred Dollars (\$100.00).

**ARTICLE VI  
TERMS OF EXISTENCE**

This corporation shall have perpetual existence commencing upon five (5) business days prior to the date of the filing of these Articles of Incorporation.

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**ARTICLE VII  
INITIAL REGISTERED AGENT AND OFFICE**

The name and street address of each person signing these articles of incorporation as an incorporator is:

**Ronald J. Tencer  
18151 N.E. 31<sup>st</sup> Court, Suite 1107  
Aventura, FL 33160**

**ARTICLE VIII  
BOARD OF DIRECTORS**

The corporation is to be managed by a board of directors. The number of directors constituting the initial board of directors is one (1) and the name and address of the initial director is:

**Ronald J. Tencer  
18151 N.E. 31<sup>st</sup> Court, Suite 1107  
Aventura, FL 33160**

The initial director shall hold office until his successors are elected and qualified as provided in the by-laws. Then the term of office of each director shall be 2 years and until the election and qualification of a successor. The number of directors set forth in these articles of incorporation and constituting the initial board of directors shall be the authorized number of directors until that number is changed by a bylaw duly adopted by the shareholders.

**ARTICLE IX  
OFFICERS**

Ronald J. Tencer shall be the president, secretary and treasurer of the corporation.

**ARTICLE X  
BYLAWS**

The initial director shall submit the proposed bylaws to the shareholders at a meeting to be held for that purpose not more than 90 days following the issuance of the Certificate of Incorporation. Following the adoption bylaws by the affirmative vote of three fourths of the shareholders, the internal affairs of the corporation are to be regulated and managed in accordance with the bylaws.

**ARTICLE XI  
DISSOLUTION**

The corporation may be dissolved at any time (1) by unanimous written consent of the shareholders; or (2) on the affirmative vote of the holders of at least two-thirds of the outstanding shares of the corporation entitled to vote. On dissolution, the corporate property and assets shall, after payment of all debts of the corporation, be distributed to the shareholders pro rata, each shareholder to participate in the distribution in direct proportion to the number of shares held by the shareholder.

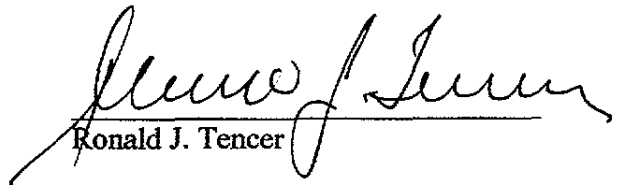
The undersigned incorporator of this corporation, has executed these articles of incorporation on this 19th day of March 2003.

  
\_\_\_\_\_  
Ronald J. Tencer, Incorporator

**ACCEPTANCE OF REGISTERED AGENT**

Having been named to accept service of process for Ronald J. Tencer, P.A., at the place designated in the Articles of Incorporation, Ronald J. Tencer, agrees to act in this capacity, and agrees to comply with the provisions of Section 48.091 Fla.Stat. (1995), relative to keeping open such office until such time as she shall notify the corporation of his resignation.

Dated this 19<sup>th</sup> day of March 2003.

  
\_\_\_\_\_  
Ronald J. Tencer

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