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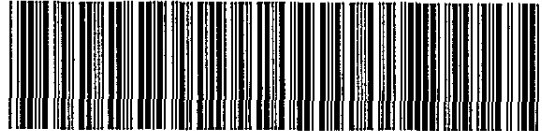
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CLERK OF STATE
TALLAHASSEE FLORIDA

3/20/03

Robinson Accounting Service

2335 E. Baldwin Road
Panama City, Florida 32405-5801

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Member: National Society of Accountants (NSA)
National Association of Enrolled Agents (NAEA)

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Michael Robinson, E. A., ATA, ATP
Enrollment To Practice
Before The
Internal Revenue Service

SECRETARY OF STATE
TALLAHASSEE FLORIDA
Michael Robinson, E. A.
Enrollment To Practice
Before The
Internal Revenue Service

March 12, 2003

Division of Corporations
Department of State
Post Office Box 6327
Tallahassee, FL 32314

Re: D & R Concrete, Inc.

Dear Sir or Madame:

Enclosed please find the original and one copy of Articles of Incorporation and original Acceptance of Registered Agent for the referenced corporation. If these documents are satisfactory we would appreciate your filing the original and returning a certified copy of the articles to us at 2335 E. Baldwin Road, Panama City, FL 32405-5801. A check in the amount of \$78.75 is enclosed.

If you should have any questions or require additional information please let us know.

Sincerely,



Michael Robinson, E. A.

MR/leb
Enclosures

ARTICLES OF INCORPORATION

OF

D & R CONCRETE, INC.

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SECRETARY OF STATE
TALLAHASSEE FLORIDA

The undersigned subscribers as to these Articles of Incorporation, natural persons competent to contract, hereby subscribe to and form a corporation under the laws of the State of Florida.

ARTICLE I - NAME

The name of the corporation is D & R CONCRETE, INC.

ARTICLE II - PURPOSE

The purpose(s) for which the Corporation is organized are:

(a) To engage in all lawful business activities permitted under the laws of the United States and the State of Florida.

ARTICLE III - CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any time is one thousand (1,000) shares of common stock, each share having the par value of one dollar (\$1.00).

Authorized capital stock may be paid for in cash, services or property, at a just value to be fixed by the Board of Directors or Shareholders of this Corporation at any regular or special meeting.

ARTICLE IV - INITIAL CAPITAL

The amount of capital with which this corporation shall begin business is one hundred dollars (\$100.00).

ARTICLE V - TERM OF EXISTENCE

The corporation shall have perpetual existence commencing upon filing.

ARTICLE VI - ADDRESS

The initial street address of the principal office of this corporation is 1109 Friendship Avenue, Panama City, Florida 32401.

ARTICLE VII - DIRECTORS

The corporation shall be managed by the stockholders of the corporation rather than a board of directors.

ARTICLE VIII - PREEMPTIVE RIGHTS

Every shareholder upon the sale for cash of any new stock of this corporation of the same kind, class, or series as that which he already holds, shall have the right to purchase his pro rata share thereof at the price at which it is offered to others. Any sale of stock by any shareholder must be first offered to the other shareholders of the corporation.

ARTICLE IX - SPECIAL PROVISIONS

This corporation is initially intended to qualify under the requirement of the Internal Revenue Code as a Small Business Corporation. Such actions as are necessary may be taken by the appropriate officers and stockholders to effect such qualification.

ARTICLE X - SUBSCRIBERS

The names and street addresses of the subscribers to these Articles of Incorporation, the number of shares of stock each is to take, and the value of the consideration thereof is:

<u>NAME</u>	<u>ADDRESS</u>	<u>SHARES</u>	<u>CONSIDERATION</u>
Ricky Hiers	1109 Friendship Avenue Panama City, FL 32401	50	50.00
William D. Walsingham	2530 Ellie Lane Alford, FL 32420	50	50.00

ARTICLE XI - BYLAWS

The power to adopt, alter, amend and/or repeal bylaws shall be vested in the shareholders.

ARTICLE XII - CALLING OF SPECIAL MEETING

Special meeting of shareholders may be called by any shareholder.

ARTICLE XIII - AMENDMENTS

The corporation reserves the right to amend, alter, change or repeal any provisions herein contained in these Articles of Incorporation, the manner now or hereafter

prescribed by law, and all rights, powers, privileges and discretion granted or conferred upon stockholders or directors herein are granted subject to this reservation.

IN WITNESS THEREOF, we have set our hands and seals, acknowledged and filed the foregoing Articles of Incorporation under the laws of the State of Florida, this 13th day of MARCH, 2003.

Ricky Hiers (SEAL)
Incorporator

RICKY HIERS
Printed Name of Incorporator

STATE OF FLORIDA
COUNTY OF BAY

BEFORE ME personally appeared RICKY HIERS who executed the foregoing Articles of Incorporation and acknowledged before me that the same were executed for the purposes and intents therein expressed.

WITNESS MY hand and official seal in the county and state named above this 13th day of MARCH, 2003.



Michael Robinson
MY COMMISSION # CC935193 EXPIRES
May 19, 2004
BONDED THRU TROY FAIN INSURANCE, INC.

Michael Robinson
Notary Public

MICHAEL ROBINSON
Printed Name of Notary
My Commission Expires:

Personally known ☒ or produced identification —
Type of Identification produced —

**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF
PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED**

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted in
compliance with said Act:

First—That D & R CONCRETE, INC. desiring to organize under the
laws of the State of Florida, with its principal office, as indicated in the Articles of
Incorporation, at the City of Panama City, County of Bay, State of Florida, has named Ricky
Hiers, located at 1109 Friendship Avenue, City of Panama City, County of Bay, State of
Florida as its agent to accept service of process within this state.

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above-stated corporation, at
place designated in this certificate, I hereby accept to act in this capacity and agree to
comply with the provisions of said Act relative to keeping open said office.

Ricky Hiers
(Registered Agent)

RICKY HIERS
Printed Name of Registered Agent

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TALLAHASSEE FLORIDA