

**Electronic Articles of Incorporation  
For**

P03000030824  
FILED  
March 17, 2003  
Sec. Of State

MERCADAO DOS CALCADOS USA, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

MERCADAO DOS CALCADOS USA, INC.

**Article II**

The principal place of business address:

571 EAST SAMPLE ROAD  
B  
POMPANO BEACH, FL. 33064

The mailing address of the corporation is:

571 EAST SAMPLE ROAD  
B  
POMPANO BEACH, FL. 33064

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1000

**Article V**

The name and Florida street address of the registered agent is:

ZILMAR B HEDRIK  
21732 CHIMNEY ROCK PARK CIRCLE  
BOCA RATON, FL. 33428

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: ZILMAR BALMONT HEDRIK

### **Article VI**

The name and address of the incorporator is:

ZILMAR BALMONT HEDRIK  
21732 CHIMNEY ROCK PARK CIRCLE  
BOCA RATON, FL 33428

Incorporator Signature: ZILMAR BALMONT HEDRIK

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
ZILMAR B HEDRIK  
21732 CHIMNEY ROCK PARK CIRCLE  
BOCA RATON, FL. 33428

Title: VP  
LUCAS F BATISTA  
21732 CHIMNEY ROCK PARK CIRCLE  
BOCA RATON, FL. 33428

### **Article VIII**

The effective date for this corporation shall be:

03/18/2003