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TALLAHASSEE, FLORIDA

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To:

Division of Corporations
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Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
Phone : (305) 634-3694
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FLORIDA PROFIT CORPORATION OR P.A.

DALLAS BBQ MANAGEMENT CORP.

Certificate of Status	0
Certified Copy	1
Page Count	05
Estimated Charge	\$78.75

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA**ARTICLES OF INCORPORATION****DALLAS BBQ MANAGEMENT CORP.**

The undersigned hereby adopts the following Articles of Incorporation for the purpose of forming a corporation under the laws of the State of Florida.

ARTICLE I - NAME

The name of the corporation is DALLAS BBQ MANAGEMENT CORP. and the address is 10325 Hammocks Blvd., Miami, Florida 33196.

ARTICLE II - DURATION

The corporation is to commence its corporate existence on the date of the filing of these Articles of Incorporation and shall exist perpetually thereafter until dissolved sooner according to law.

ARTICLE III - PURPOSE

The corporation is organized for the purpose of managing restaurant properties. Furthermore, the above corporation is organized to conduct any and all other lawfully related business.

ARTICLE IV - STATED CAPITAL

The corporation is authorized to issue 100 shares of One Dollar (\$1.00) par value common stock. Each outstanding share, regardless of class, shall be entitled to one (1) vote on each matter submitted to a vote at a meeting of the shareholders. The shares of stock may be issued for such consideration, having a value not less than the par value of the shares issued thereof, as is determined from time to time by the Board of Directors, to be paid, in whole or in part, in cash or other property, tangible or intangible, or in labor or services actually performed for the corporation. Shares may not be issued until the full amount of the consideration thereof, has been paid. Thereafter, such shares shall be deemed to be fully paid and non assessable.

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ARTICLE V - BOARD OF DIRECTORS

All corporate powers shall be exercised by and under the authority of, and the business and affairs of the corporation shall be managed under the direction of the Board of Directors. Any and all powers and duties conferred to or imposed upon the Board of Directors, by resolution of the shareholders adopted at a special meeting called for that purpose, may be exercised or performed to such extent and by such person or persons as shall be provided by the shareholders. The corporation shall have one (1) director initially. The number of directors may thereafter be increased or decreased from time to time in accordance with the By-Laws of the corporation. The name and street address of the initial Director who shall hold office until their successor(s), who shall be chosen at the first meeting of stockholders as qualified shall be:

NAME	ADDRESS
Peter S. Heller	9155 South Dadeland Boulevard Suite 1412 Miami, Florida 33156

ARTICLE VI - INDEMNIFICATION

The corporation shall indemnify any present or former officer or director, or person exercising powers and duties of a director, to the full extent permitted by law.

ARTICLE VII - BY-LAWS

The power to adopt, alter, amend or repeal By-Laws shall be vested in the Board of Directors and the shareholders, but the Board of Directors may not alter, amend or repeal any By-Laws adopted by the shareholders if the shareholders provide that such By-Laws shall not be altered, amended or repealed by the Board of Directors.

ARTICLE VIII - AMENDMENT

The corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon the shareholders is subject to this reservation.

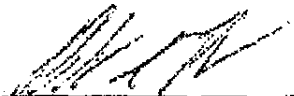
ARTICLE IX - INCORPORATOR

The name and address of the subscriber to these Articles of Incorporation is Peter S. Heller, 9155 South Dadeland Boulevard, Suite 1412, Miami, Florida 33156.

ARTICLE X - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered agent of the corporation is 9155 South Dadeland Boulevard, Suite 1412, Miami, Florida 33156 and the name of the initial registered agent at that address is Peter S. Heller, Esq.

IN WITNESS WHEREOF, the undersigned, as incorporator, does hereby execute these Articles of Incorporation on this 13TH day of March, 2003.



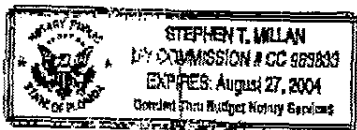
Peter S. Heller

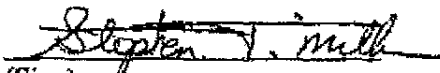
STATE OF FLORIDA)
) ss
COUNTY OF DADE)

BEFORE ME, the undersigned authority, an officer duly authorized to administer oaths and acknowledgments, personally appeared Peter S. Heller, who, after being duly sworn, and who produced personally known as identification, or who is personally known to me, executed the foregoing Articles of Incorporation, and she acknowledged before me that he executed the same freely and voluntarily for the purposes therein intended.

Sworn to and subscribed before me this 13TH day of March, 2003.

NOTARY PUBLIC:




(Sign)

Stephen T. Millan
(Print)

My Commission Expires:

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03 MAR 14 AM
SECRETARY OF STATE
TALLAHASSEE, FLORIDA**CERTIFICATE OF REGISTERED AGENT****DALLAS BBO MANAGEMENT CORP.**

Pursuant to Florida Statutes Chapters 48 and 607, the following is submitted:

The above corporation, desiring to organize under the Laws of the State of Florida with its Registered Office, as indicated in the Articles of Incorporation, at 9155 South Dadeland Boulevard, Suite 1412, Miami, Florida 33156, has named Peter S. Heller, Esq., located at the aforesaid address, as its Registered Agent to accept service of process within this State.

ACKNOWLEDGMENT

Having been named to accept service of process for the abovestated corporation at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of Florida law in keeping open said office.

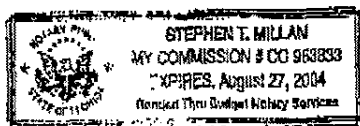
BY: 

Peter S. Heller, Esq.

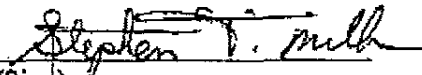
STATE OF FLORIDA)
) ss
COUNTY OF DADE)

BEFORE ME, the undersigned authority, an officer duly authorized to administer oaths and acknowledgments, personally appeared Peter S. Heller, Esq., who, after being duly sworn, and who produced _____ as identification, or who is personally known to me, executed the foregoing Certificate of Registered Agent and he acknowledged before me that he executed the same freely and voluntarily for the purposes therein intended.

Sworn to and subscribed before me this 13TH day of March, 2003.



NOTARY PUBLIC:


(Sign)

My Commission Expires:

Stephen T. Millan
(Name)

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