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Division of Corporations

Department of State P.001

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Florida Department of State
Division of Corporations
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To:

Division of Corporations
Fax Number : (850) 205 0381

From:

Account Name : THE CENTER FOR PROFESSIONAL LEGAL SERVICES
Account Number : I19990000212
Phone : (407) 647 7887
Fax Number : (407) 647-3396

FLORIDA PROFIT CORPORATION OR P.A.

Universal Tractor Sales & Service, Inc.

Certificate of Status	1
Certified Copy	1
Page Count	03
Estimated Charge	\$87.50

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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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FLORIDA FEB 26 2003

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The address of the initial Registered Office of this Corporation is: 1903 Baldwin Drive, Orlando, Florida 32806. The name of the initial Registered Agent of this Corporation at that address is: William G. Moncrief.

ARTICLE VII
BOARD OF DIRECTORS

The business of this Corporation shall be managed by its Board of Directors. The initial Board of Directors shall consist of One (1) member. The name and street address of the initial member of the first Board of Directors is:

William G. Moncrief
1903 Baldwin Drive
Orlando, Florida 32806

The member of the First Board of Directors shall hold office until her successor is elected and qualified as provided in the Bylaws of this Corporation. The number of Directors of this Corporation set forth in these Articles of Incorporation shall be the authorized number of Directors until that number is changed by or in accordance with the Bylaws of this Corporation.

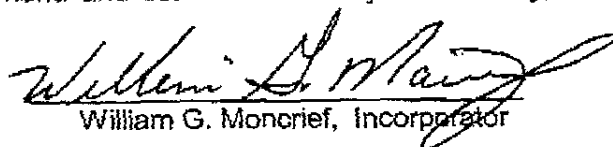
ARTICLE VIII
INCORPORATOR

The name of the person signing these Articles of Incorporation as the Incorporator is William G. Moncrief, and his street address is: 1903 Baldwin Drive, Orlando, Florida 32806.

ARTICLE IX
INDEMNIFICATION

This Corporation shall indemnify and may insure its officers and directors to the fullest extent permitted by law either now or hereafter, including, but not limited to, Section 607.0850 of the Florida Statutes.

IN WITNESS WHEREOF, I, the undersigned, being the Incorporator hereinbefore named, for the purpose of forming a corporation to do business both within and without the State of Florida, under the laws of Florida, have executed these Articles of Incorporation, hereby declaring and certifying that the facts herein stated are true, and hereunto set my hand and seal this 26th day of February, 2003.


William G. Moncrief, Incorporator

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ARTICLES OF INCORPORATION

DE

UNIVERSAL TRACTOR SALES & SERVICE, INC.

The undersigned Incorporator, a natural person competent to contract, hereby subscribes to and adopts these Articles of Incorporation for the purpose of organizing a corporation under the Florida Business Corporation Act.

ARTICLE I
CORPORATE NAME

The name of this Corporation shall be:

UNIVERSAL TRACTOR SALES & SERVICE, INC.

ARTICLE II
PRINCIPAL OFFICE AND MAILING ADDRESS

The principal office and mailing address of this Corporation is:

1903 Baldwin Drive, Orlando, Florida 32806

ARTICLE III
NATURE OF CORPORATE BUSINESS

The general nature of the business to be transacted by this Corporation shall be to engage in any and all lawful business permitted under the laws of the United States and the State of Florida.

ARTICLE IV
CAPITAL STOCK

The maximum number of shares of stock that this Corporation is authorized to issue and have outstanding at any one time shall be 1000 shares of common stock having \$1.00 par value.

ARTICLE V
TERM OF EXISTENCE

This Corporation shall have perpetual existence.

ARTICLE VI
INITIAL REGISTERED OFFICE AND AGENT

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UNIVERSAL TRACTOR SALES & SERVICE, INC.
Certificate Of Designation Of
Registered Agent And Registered Office

Pursuant to the provisions of Section 607.0501 of the Florida Statutes, the undersigned Corporation, organized under the laws of the State of Florida, submits the following statement in designating the Registered Office and Registered Agent of the Corporation in the State of Florida:

1. The name of the Corporation is: Universal Tractor Sales & Service, Inc.
2. The name and address of the Registered Agent and Registered Office of the Corporation is: William G. Moncrief, 1903 Baldwin Drive, Orlando, Florida 32806.

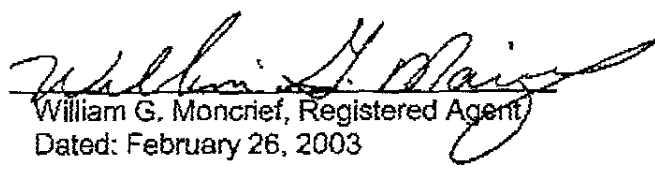
UNIVERSAL TRACTOR SALES & SERVICE, INC.

By:


William G. Moncrief, Incorporator

Acceptance By Registered Agent

Having been named the Registered Agent of UNIVERSAL TRACTOR SALES & SERVICE, INC. the above stated Corporation, at the place designated in this Certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, including Florida Statutes Section 607.0505, and I am familiar with and accept the obligations of my position as Registered Agent.


William G. Moncrief, Registered Agent

Dated: February 26, 2003

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TALLAHASSEE, FLORIDA