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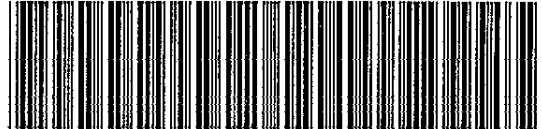
(Business Entity Name)

(Document Number)

Certified Copies \_\_\_\_\_ Certificates of Status \_\_\_\_\_

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EFFECTIVE DATE

01-20-03

01/27/03--01063--012 \*\*70.00

FILED

03 JAN 27 PM 1:52

SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

FLYNN CHIROPRACTIC CLINIC, INC.  
102 N. MAIN STREET  
CRESTVIEW, FL 32536-3546

January 22, 2003

Corporate Records Bureau  
Department of State  
Division of Corporation  
P.O. Box 6327  
Tallahassee, FL 32314

To Whom It May Concern:

Please find enclosed the duplicate original Articles of Incorporation for Flynn Chiropractic Clinic, Inc., a Florida Corporation. A check for \$70.00 is enclosed with the first articles for the State processing charges.

The effective date for this corporation shall be January 20, 2003.

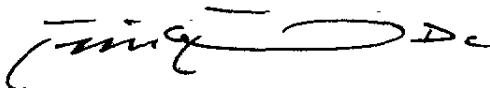
Please return duplicate copy with Certificate of Incorporation to:

FLYNN CHIROPRACTIC CLINIC, Inc.  
C/O Donna L. Carite  
4631 Scarlet Drive East  
Crestview, FL 32539-5716

For any further information needed please contact:  
Donna L. Carite  
(850) 683-1085

Thank you for your assistance in forming this corporation.

Sincerely,



**ARTICLES OF INCORPORATION**  
**OF**  
**FLYNN CHIROPRACTIC CLINIC, INC.**

(A Florida Corporation for Profit)

03 JAN 27 PM 1:52  
FILED  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

We, the undersigned subscribers of these Articles of Incorporation, natural persons competent to contract, hereby form a Corporation under the laws of the State of Florida.

ARTICLE I - NAME

EFFECTIVE DATE

01-20-03

The name of this Corporation shall be:

FLYNN CHIROPRACTIC CLINIC, INC.

ARTICLE II - NATURE OF BUSINESS

The general nature of the business to be transacted by the Corporation shall be to engage in, but not limited to, every aspect and phase of chiropractic health care for the general public or any lawful business.

- a.) To conduct business in, have one or more offices or outlets in, and to buy, hold, mortgage, sell, convey, lease, rent or otherwise dispose of or acquire real and /or personal property, including franchises, patents, copyrights, trademarks and licenses in the State of Florida and in all other States and Countries.
- b.) To purchase the Corporate assets of any other Corporation and engage in the same or other character of business.
- c.) To contract debts and borrow money, issue and sell or pledge bonds, debenture notes and other evidences of indebtedness, and to execute mortgages, transfers of Corporate indebtedness as required.
- d.) To guarantee, endorse, purchase, hold, sell, transfer, mortgage, pledge or otherwise acquire or dispose of the shares of the capital stock or bonds, securities or other evidences of indebtedness created by any other Corporation of the State of Florida, or any other State of Government, and while owner of such stock to exercise all of the rights, powers and privileges of ownership, including the right to vote such stock.
- e.) To do all other acts necessary to carry out the purposes of the Corporation not enumerated above which are not violations of the laws of the State of Florida or any other State or Country in which the Corporation may operate.
- f.) To own and operate and maintain any and all other businesses which may grow out of or be germane with the business of this Corporation.
- g.) With the exception that the Corporation is not to conduct a Banking, Safe Deposit, Trust, Insurance, Surety, Express Railroad, Canal, Telephone, Telegraph or Cemetery Company, a Building and Loan Association, Fraternal Benefit Society, State Fair or Exposition.

### ARTICLE III - CAPITAL STOCK

The maximum number of Shares of Stock that this Corporation is authorized to issue and to have outstanding at one time is:

ONE THOUSAND (1,000) SHARES OF COMMON STOCK HAVING A PAR VALUE OF ONE AND NO/100 (\$1.00) DOLLAR PER SHARE

### ARTICLE IV - INITIAL CAPITAL

The amount of capital with which this Corporation will begin or commence business shall be ONE THOUSAND AND NO/100 (\$1,000.00)

### ARTICLE V - TERM OF EXISTENCE

This Corporation shall exist perpetually.

### ARTICLE VI - NAME AND ADDRESS OF REGISTERED RESIDENT AGENT

The name and address of the Registered Resident Agent and Agent for Service of Process of this Corporation shall be:

TIMOTHY FLYNN  
102 N. MAIN STREET  
CRESTVIEW, FL 32536-3546

### ARTICLE VII - INITIAL ADDRESS OF CORPORATION

The initial address of this Corporation shall be:

102 N. MAIN STREET, CRESTVIEW FL 32536-3546

### ARTICLE VIII - OFFICERS AND DIRECTORS

The initial Officers, Directors to this Corporation and the number of shares of the Capital Stock subscribed by each follow:

TIMOTHY FLYNN            P/T/D  
102 N. MAIN STREET  
CRESTVIEW, FL 32536-3646

The above named first Officers and Directors of this Corporation shall hold office until the first Annual Meeting of this Corporation, or until their successors shall have taken office and been qualified. The Annual Meeting of this Corporation shall be held on January 20, 2004 of each and every year commencing January 20, 2003 and January 20th, of each and every year thereafter unless said date shall fall on a Sunday in which case the Annual Meeting shall be held on January 20th<sup>d</sup> of such year. The Annual Meeting shall be held at the Corporate Domicile unless otherwise directed by the Directors of this Corporation, in writing to each Stockholder no less than on or before October 20<sup>th</sup> of each year.

The Corporate Powers of this Corporation shall be vested in and exercised by a Board of Directors, composed of a minimum of ONE (1) person and a maximum of FIVE (5) persons, not necessarily Stockholders of this Corporation, who shall constitute a Quorum, for the purposes of transacting business of the Corporation. The Directors of this Corporation may vote in person or by written proxy at any of the meetings of the Board of Directors. Each Stockholder shall be entitled in person or by written proxy, to one vote for each share of stock owned by him/her for which he/she holds proxy, at any Special, General or Annual Meeting of this Corporation. Elections of Directors shall be held under such rules and regulations as may from time to time be prescribed by the Board of Directors.

The Directors, when elected, shall hold office for one year, or until their successors shall have been elected and qualified, but failure to hold the Annual Meeting of the Stockholders, or to elect the Directors annually shall not operate the forfeiture of this Charter and any of the rights hereunder. Any vacancy occurring in the Board of Directors may be filled by majority vote of the remaining Directors for the period remaining in the unexpired vacated term. Immediately after their election each year, the Director(s) shall meet and elect a President, Secretary and such other Officers as may be deemed necessary by the Board of Directors for the proper functioning of the Corporation from time to time. Said officers do not have to be Stockholders or Directors of the Corporation.

The Board of Directors shall have full power and authority to fix the value and appraise the property transferred to, or labor and work done for, this Corporation in consideration for issuance by the Corporation or an equivalent amount of its Capital Stock therefore. Such appraisal and fixation for value by the Board of Directors shall be final and conclusive, and all Stock of this Corporation issued in consideration for the transfer of said property to, or work done for, the Corporation, at the value fixed therefore by the Board of Directors, shall be fully paid and non-assessable.

Except, as herein otherwise provided, this Charter or Act of Incorporation may be changed, modified, altered or amended, by and with the consent of two-thirds (2/3) of all Outstanding Stock, at any meeting, general or special, called for that purpose subject only to the limitation as may be provided herein. This Corporation shall have the right to increase or decrease its Capital Stock in accordance with law.

The Board of Directors of this Corporation shall have the authority to make and alter by-laws, including the right to make and alter by-laws fixing the qualifications of the members of the Board of Directors, their classifications and number, and fixing or increasing or decreasing their compensation, subject to the power of the Stockholders to change or repeal the by-laws so made.

The Director(s) of the Corporation shall have the power to make and use a Corporate Seal, and to alter and/or break same at pleasure.

The Directors of this Corporation shall further have the full power and authority to hire and fire and set the compensation of all employees of the Corporation, including their own.

The Directors of this Corporation shall have the full power and authority to manage and run affairs of the Corporation, be they one or several, or at their discretion, to appoint a General Manager to manage and run the affairs of the Corporation, and the further power and authority to set his salary and income from the Corporation.

#### ARTICLE IX - TRANSFERRING OF STOCK AND LIABILITY

The Corporate Stock of this Corporation shall be fully paid, nonassessable and fully negotiable and shall be on such form or certificate as may be approved by the Board of Directors from time to time.

The Corporation shall not be responsible for the transfer of any shares of stock or stock certificates representing stock in this Corporation unless same have been transferred and the transfer recorded on the books of the Corporation. Dividends shall be paid to the owner of record of shares on the books of the Corporation on the date the dividend is declared and any dividends so paid shall release the Corporation of any future liability for the payment of said dividend. It shall be the responsibility of the holders of the Stock in this Corporation to see that any transfers, selling or acquiring, of stock in the Corporation are properly recorded on the books of the Corporation.

No Stockholder of this Corporation shall be liable or responsible for any acts, liabilities, contracts, debts or faults of this Corporation or any of its Stockholders, nor shall mere informality in its organization have the effect of rendering any Stockholder liable as a partner. Further, this Corporation shall indemnify and hold harmless any Officer, Director and/or General Manager, in the defense of any legal action, criminal or civil, or any judgment resulting therefrom, as a result of activities on behalf of this Corporation.

#### ARTICLE X - EFFECTIVE DATE

The effective date for this corporation shall be January 20, 2003

#### ARTICLE XI - INCORPORATOR(S)

The names and street address(es) of the incorporator(s) to these Articles of Incorporation is (are):

TIMOTHY FLYNN  
201 N. MAIN STREET  
CRESTVIEW, FL 32536-3546

The undersigned incorporator(s) has(have) executed these Articles of Incorporation This 20<sup>th</sup> day of January, 2003

  
Timothy Flynn

SECRETARY OF STATE

State of Florida

The Capitol

Tallahassee, Florida 32304

CERTIFICATE DESIGNATING REGISTERED AGENT OR REGISTERED OFFICE FOR SERVICE OF  
PROCESS WITHIN THE STATE OF FLORIDA.

PURSUANT TO THE PROVISIONS OF SECTION 607.0501 FLORIDA STATUTES, THE UNDERSIGNED  
CORPORATION, ORGANIZED UNDER THE STATE OF FLORIDA, SUBMITS THE FOLLOWING STATEMENT  
IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

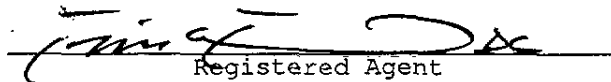
First - That FLYNN'S CHIROPRACTIC CLINIC, INC.

With its Principal Place of Business at:  
102 N. MAIN STREET, CRESTVIEW, FL 32536

Second - has named TIMOTHY FLYNN (Registered Agent)

Located at: 102 N. CRESTVIEW, FL 32536-3546

Having been named as registered agent and to accept service of process for the  
above corporation at the place designated in this certificate, I hereby accept the  
appointment as registered agent and to agree to act in the capacity. I further  
agree to comply with the provisions of all statutes relating to the proper and  
complete performance of my duties, and I am familiar with and accept the  
obligations of my position as registered agent.

  
Registered Agent

01/20/03  
Date

FILED  
03 JAN 27 PM 1:52  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA