Electronic Articles of Incorporation For

P03000011532 FILED January 30, 2003 Sec. Of State

THE RESTAURANT ACADEMY, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

THE RESTAURANT ACADEMY, INC.

Article II

The principal place of business address:

6260 LAKE OSPREY DRIVE SARASOTA, FL. 34240

The mailing address of the corporation is:

C/O BENDER, BENDER & CHANDLER, P.A. 1834 MAIN STREET SARASOTA, FL. 34236

Article III

The purpose for which this corporation is organized is:

OPERATING AN ACADEMY FOR PURPOSES OF TRAINING INDIVIDUALS IN ALL ASPECTS RELATED TO THE OPERATION OF A RESTAURANT AND HOSPITALITY RELATED BUSINESS AND ANY AND ALL OTHER LAWFUL PURPOSES/BUSINESS AUTHORIZED UNDER FLORIDA LAW.

Article IV

The number of shares the corporation is authorized to issue is: 1,000

Article V

The name and Florida street address of the registered agent is:

JAMES R CHANDLER III 1834 MAIN STREET SARASOTA FL, FL. 34236 I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: JAMES R. CHANDLER, III

Article VI

The name and address of the incorporator is:

JAMES R. CHANDLER, III 1834 MAIN STREET

SARASOTA FL 34236

Incorporator Signature: JAMES R. CHANDLER, III