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HARDING ASSOCIATES, INC NEĬL J. MORNICK, CPA Kendall Summit Executive Centre, #204 - 11440 N. Kendall Drive Miami, FL 33176 (City/State/Zip/Phone #) PICK-UP WAIT MAIL (Business Entity Name) (Document Number) Certified Copies _ Certificates of Status Special Instructions to Filing Officer:

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ARTICLES OF INCORPORATION

OF

HARDING ASSOCIATES, INC.

ARTICLE I

The name of this corporation is:

HARDING ASSOCIATES, INC.

ARTICLE II

This corporation is to have perpetual existence.

ARTICLE III

This corporation may engage in any activity or business permitted under the laws of the United States and of the State of Florida.

ARTICLE IV

This corporation is authorized to issue one thousand (1,000) shares of One Dollar (1.00) par value, common stock.

ARTICLE V

The street address of the initial principal office of corporation is 15021 S W 43 Terrace, Miami, FL 33185 and the name of the initial registered agent of the corporation at that address is Lincoln H Forbes.

ARTICLE VI

This corporation shall have one director initially. The number of directors may be increased or diminished from time to time by the By-laws, but shall never be less than one. The name and address of the initial director of this corporation is:

Lincoln H Forbes

15021 S W 43 Terrace Miami, FL 33185

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ARTICLE VII

The name and address of the person signing these Articles of Incorporation is: Lincoln H Forbes
15021 S W 43 Terrace
Miami, FL 33185

ARTICLE VIII

The corporation shall indemnify any officer or director or any former officer or director to the full extent permitted by law.

ARTICLE IX

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation or any amendment hereto and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 2 day of January, 2003.

STATE OF FLORIDA)
)SS:
COUNTY OF MIAMI-DADE)

BEFORE ME, a notary public, authorized to take acknowledgements in the State and County set forth above, personally appeared Lincoln H Forbes, known to me and known by me to be the person who executed the foregoing Articles of Incorporation and he acknowledged before me that he executed said Articles of Incorporation.

WITNESS my hand and officer seal at Miami, Miami-Dade County, Florida, this Z day of Jamany , 2003.



Notary Public State of Florida at Large CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

In pursuance of Chapter 48.091, Florida Statutes, the following is submitted, in compliance with said Act:

First -- That <u>Harding Associates</u>, <u>Inc.</u>

desiring to organize under the laws of the State of <u>FLORIDA</u> with its principal office, as indicated in the Articles of Incorporation at City of <u>Miami</u> County of Miami-Dade State of <u>FLORIDA</u> has named <u>Lincoln H Forbes</u> located at <u>15021 S W 43 Terrace</u>

City of Miami County of Miami-Dade State of FLORIDA, as its agent to accept service of process within this state.

ACKNOWLEDGEMENT: (MUST BE SIGNED BY DESIGNATED AGENT)

Having been named to accept service of process for the above stated corporation, at place designated in this certificate,

I hereby accept to act in this capacity, and agree to comply with the provision of said Act relative to keeping open said office.

Lincoln H Forbes (Resident Agent)

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