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TRANSMITTAL LETTER

Department of State Division of Corporations P. O. Box 6327 Tallahassee, FL 32314

SUBJECT: Bai	llard Industries, Inc.			
	(PROPOSED CORPORA	TE NAME – <u>MUST INCL</u>	UDE SUFFIX)	
Enclosed are an original	inal and one (1) copy of the art	icles of incorporation an	d a check for:	
\$70.00 Filing Fee	\$78.75 Filing Fee & Certificate of Status	■ \$78.75 Filing Fee & Certified Copy ADDITIONAL CO	\$87.50 Filing Fee, Certified Copy & Certificate of Status PY REQUIRED	
FROM:	Mark S. Ballard	(Printed or typed)	** <u>-</u>	, *
	11916 Mandevilla Ct	Address	·	, <u>, , , , , , , , , , , , , , , , , , </u>
	Tampa, Florida 33626	, State & Zip		, 💉 krážát
	813-926-3876	Edarbar		
	Daytime	Telephone number		

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION FILED In compliance with Chapter 607 and/or Chapter 621, F.S. (Profit) JAN -2 PH 3: 25 ARTICLE I NAME The name of the corporation shall be: SECRETARY OF STATE TALLAHASSEE, FLORIDA Ballard Industries, Inc. ARTICLE II PRINCIPAL OFFICE The principal place of business/mailing address is: 11916 Mandevilla Ct. Tampa, Florida 33626 ARTICLE III **PURPOSE** The purpose for which the corporation is organized is: Asset purchase of a existing business. ARTICLE IV SHARES The number of shares of stock is: 10,000 ARTICLE V INITIAL OFFICERS/DIRECTORS (optional) The name(s), address(es) and title(s): Mark S. Ballard 11916 Mandevilla Ct. Tampa, Florida 33626, President Karen Lee Ballard 11916 Mandevilla Ct. Tampa, Florida 33626, Vice President ARTICLE VI REGISTERED AGENT The name and Florida street address of the registered agent is: Mark S. Ballard 11916 Mandevilla Ct. Tampa, Florida 33626 ARTICLE VII INCORPORATOR The name and address of the Incorporator is: Mark S. Ballard 11916 Mandevilla Ct. Tampa, Florida 33626 Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity 1/1/2003

Date

1/1/2003 Date

Signature/Registered Agent