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Florida Department of State
Division of Corporations
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SECRETARY OF STATE
TALLAHASSEE FLORIDA

FLORIDA PROFIT CORPORATION OR P.A.

t3 management services, inc.

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ARTICLES OF INCORPORATION
OF
T3 MANAGEMENT SERVICES, INC.

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TALLAHASSEE FLORIDA
SECRETARY OF STATE

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby organizes and incorporates a corporation under the laws of the State of Florida.

ARTICLE I. NAME

The name of the corporation is T3 MANAGEMENT SERVICES, INC.

ARTICLE II. NATURE OF BUSINESS

This corporation may engage in the transaction of any or all lawful business permitted under the laws of the United States and the Florida General Corporation Act.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 100 shares of common stock having a nominal or par value of \$1.00 per share.

ARTICLE IV. PRE-EMPTIVE RIGHTS

Every shareholder, upon the sale of stock by the corporation whether it be previously unissued shares authorized in the Articles of Incorporation originally filed or new shares created by amendment thereto, shall have the right to purchase his pro-rata share thereof at the same price and under the same terms at which it is offered to others.

ARTICLE V. INITIAL CAPITAL

The amount of capital with which this corporation will begin business shall not be less than the minimum amount required under the applicable Florida Statutes.

ARTICLE VI. BEGINNING OF CORPORATE EXISTENCE

The date when the corporate existence of this corporation shall begin business shall be the time of the filing of these Articles of Incorporation by the Department of State.

Andrew Cuevas, Esq., Florida Bar Number: 992569, Law Offices of Cuevas & Rubin, P.A., 536 Biltmore Way, Coral Gables, Florida 33134; Phone (305) 461-9500; Fax (305) 448-7300

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ARTICLE VII. TERM OF EXISTENCE

This corporation is to exist perpetually.

ARTICLE VIII. INITIAL REGISTERED OFFICE AND AGENT

The address of the initial principal office of this corporation in the State of Florida is 536 Biltmore Way, Coral Gables, Florida 33134. The Board of Directors may, from time to time, move the principal office to any other address.

The name of the initial Registered Agent of this corporation is Andrew Cuevas, Esq., whose address is located at 536 Biltmore Way, Coral Gables, Florida 33134.

ARTICLE IX. DIRECTORS

This corporation shall have four (4) Directors initially. The number of Directors may be increased from time to time, by the By-laws adopted by the stockholders but there shall always be at least four (4) Directors.

To the extent permitted by law, the corporation shall indemnify and hold harmless each person serving as a Director or Officer of the corporation and each person who serves, at the request of the corporation, as a Director or Officer of any other corporation from and against any and all claims and liabilities to which such person shall become subject by reason of his being a Director or Officer of the corporation, or by reason of any action alleged to have been taken or omitted by him as a Director or Officer. The corporation shall reimburse each such person for all costs, legal and other expenses reasonably incurred by him in connection with any claim or liability as to which it shall adjudge that such Officer or Director is liable to the extent permitted by law.

The rights accruing to any person under the foregoing provisions shall not exclude any other right to which he may be lawfully entitled, nor shall anything herein contained restrict the right of the corporation to indemnify or reimburse such person in any proper case even though not specifically provided for herein.

No contract or other transaction between this corporation and any other firm or corporation and no act of this corporation shall in anyway be affected or invalidated by the fact that any of the Directors of the corporation are pecuniarily or otherwise interested in or are Directors or Officers of such other firm or corporation, provided that the fact that he is so interested shall be disclosed or shall be known to the Board of Directors of the corporation or such member thereof as shall be present at any meeting of the Board at which action upon such contract or transaction shall be taken; and any Director of the corporation who is also a Director or Officer of such other corporation or is so interested, may be counted in determining the existence of a quorum at any meeting of the Board of Directors of the corporation which shall authorize any such contract or transactions, with the like force and effect as if he were not a Director or Officer of such other corporation or not so interested.

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ARTICLE X. INITIAL OFFICERS AND DIRECTORS

The names and post office address of the initial Director and Officer of the corporation is:

OFFICERS AND SPECIFIC ADDRESS

Director/President

Benito Alonso
536 Biltmore Way
Coral Gables, FL 33134

Director/Vice-President

Juan Rodriguez
536 Biltmore Way
Coral Gables, FL 33134

Director/Secretary

Luis Rincones
536 Biltmore Way
Coral Gables, FL 33134

Director/Treasurer

Mauricio Morales
536 Biltmore Way
Coral Gables, FL 33134

ARTICLE XI. SUBSCRIBER

The name and post office address of the Subscriber to these Articles of Incorporation is Andrew Cuevas, Cuevas & Rubin, P.A., 536 Biltmore Way, Coral Gables, Florida 33134.

ARTICLE XII. AMENDMENTS

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by it to the stockholders and approved at the stockholders meeting by a majority of the stock entitled to vote thereon, unless all the Directors and all the Stockholders sign a written statement manifesting their intention that a

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certain amendment of these Articles of Incorporation be made.

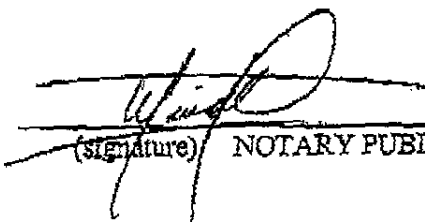
IN WITNESS WHEREOF, the undersigned has set his hand and seal and has acknowledged and filed in the Office of the Secretary of the State of Florida as Subscriber of T3 MANAGEMENT SERVICES, INC.


CORPORATE SUBSCRIBER

State of Florida)
)ss
County of Dade)

I HEREBY CERTIFY that on this day before me, a Notary Public duly authorized in this state of and county above named to take acknowledgments, personally appeared Andrew Cuevas, Esq., the person described as Subscriber in and who executed the foregoing Articles of Incorporation for T3 MANAGEMENT SERVICES, INC. to those Articles of Incorporation.

WITNESS my hand and official seal at Miami, Miami-Dade County, Florida this December 26, 2002.

(SEAL)  (signature) NOTARY PUBLIC, State of Florida

Commission Number: _____



(Name of Notary typed, printed or stamped)

Andrew Cuevas, Esq., Florida Bar Number: 992569, Law Offices of Cuevas & Rubin, P.A., 536 Biltmore Way, Coral Gables, Florida 33134; Phone (305) 461-9500; Fax (305) 448-7300

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DEPARTMENT OF STATE

Certificate designating place of business or domicils for the service of process within this state naming the agent upon which process may be served and the names and addresses of the officers and directors.

The following is submitted in compliance with Chapter 48.091 of the Florida Statutes.

T3 MANAGEMENT SERVICES, INC., a corporation organized (or organizing) under the laws of the State of Florida with its principal office located at 536 Biltmore Way, Coral Gables, FL 33134, has named Andrew Cuevas, Esq. as its agent to accept service of process within this state.

OFFICERS AND SPECIFIC ADDRESS

Director/President

Benito Alonso
536 Biltmore Way
Coral Gables, FL 33134

Director/Vice-President

Juan Rodriguez
536 Biltmore Way
Coral Gables, FL 33134

Director/Secretary

Luis Rincones
536 Biltmore Way
Coral Gables, FL 33134

Director/Treasurer

Mauricio Morales
536 Biltmore Way
Coral Gables, FL 33134

ACCEPTANCE:

I agree as Resident Agent of T3 MANAGEMENT SERVICES, INC. to accept Service of Process, to keep the office open during prescribed hours, to post my name (and the names of my other officers of said corporation authorized to accept Service of Process, at the above designated address) in some conspicuous place in the office as required by law.

Andrew Cuevas, Esq.
CUEVAS & RUBIN, P.A.
536 BILTMORE WAY
CORAL GABLES, FL 33134

BY:

Andrew Cuevas

Andrew Cuevas, Esq., Florida Bar Number: 992569, Law Offices of Cuevas & Rubin, P.A., 536 Biltmore Way, Coral Gables, Florida 33134; Phone (305) 461-9500; Fax (305) 448-7300

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