

2004 FOR PROFIT CORPORATION ANNUAL REPORT

FILED
Jul 15, 2004 8:00 am
Secretary of State

07-15-2004 90003 038 ***550.00

DOCUMENT # P02621 1. Entity Name STEAK N SHAKE OPERATIONS, INC.	
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Principal Place of Business 500 CENTURY BLDG 36 S. PENNSYLVANIA STREET INDIANAPOLIS, IN 46204	Mailing Address 500 CENTURY BLDG 36 S. PENNSYLVANIA STREET INDIANAPOLIS, IN 46204
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04002413



2. Principal Place of Business		3. Mailing Address	
Suite, Apt. #, etc.		Suite, Apt. #, etc.	
City & State		City & State	
Zip	Country	Zip	Country

07072004 Chg-P CR2E034 (10/03)

6. Name and Address of Current Registered Agent CT CORPORATION SYSTEM 1200 S. PINE ISLAND ROAD PLANTATION, FL 33324		7. Name and Address of New Registered Agent Name Street Address (P.O. Box Number is Not Acceptable) City FL Zip Code	
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8. The above named entity submits this statement for the purpose of changing its registered office or registered agent, or both, in the State of Florida. I am familiar with, and accept the obligations of registered agent.

SIGNATURE _____ (NOTE: Registered Agent signature required when reinstating) DATE _____

FILE NOW!!! FEE IS \$550.00 Due by September 8, 2004	9. Election Campaign Financing Trust Fund Contribution. ☐ \$5.00 May Be Added to Fees
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10. OFFICERS AND DIRECTORS		11. ADDITIONS/CHANGES TO OFFICERS AND DIRECTORS IN 11	
TITLE NAME STREET ADDRESS CITY-ST-ZIP	CD KELLEY, J. E. W. 131 WODEN WAY SE WINTER HAVEN, FL ☒ Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	PRESIDENT, CEO PETER M. DUNN 36 S. PENNSYLVANIA #500 INDIANAPOLIS, IN 46204 ☐ Change ☒ Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	VSGC HAM, MARY E 36 S. PENNSYLVANIA #500 INDIANAPOLIS, IN ☒ Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	SR. V.P., CFO JEFFREY A. BLADE 36 S. PENNSYLVANIA #500 INDIANAPOLIS, IN 46204 ☐ Change ☒ Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	VT BEAR, JAMES W. 36 S. PENNSYLVANIA #500 INDIANAPOLIS, IN ☒ Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	ASST. SEC., GENERAL COUNSEL DAVID C. MILNE 36 S. PENNSYLVANIA #500 INDIANAPOLIS, IN 46204 ☐ Change ☒ Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	DP GILMAN, ALAN B. 36 S. PENNSYLVANIA #500 INDIANAPOLIS, IN ☒ Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	DIRECTOR, CHAIRMAN ALAN B. GILMAN 36 S. PENNSYLVANIA #500 INDIANAPOLIS, IN 46204 ☒ Change ☐ Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	V REINWALD, GARY T. 36 S. PENNSYLVANIA #500 INDIANAPOLIS, IN ☒ Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	SR. V.P. GARY T. REINWALD 36 S. PENNSYLVANIA #500 INDIANAPOLIS, IN 46204 ☒ Change ☐ Addition
TITLE NAME STREET ADDRESS CITY-ST-ZIP	V HART, WILLIAM 36 S. PENNSYLVANIA #500 INDIANAPOLIS, IN 46204 ☐ Delete	TITLE NAME STREET ADDRESS CITY-ST-ZIP	☐ Change ☐ Addition

12. I hereby certify that the information supplied with this filing does not qualify for the exemption stated in Section 119.07(3)(i), Florida Statutes. I further certify that the information indicated on this report or supplemental report is true and accurate and that my signature shall have the same legal effect as if made under oath; that I am an officer or director of the corporation or the receiver or trustee empowered to execute this report as required by Chapter 607, Florida Statutes; and that my name appears in Block 10 or Block 11 if changed, or on an attachment with an address, with all other like empowered.

SIGNATURE:  _____
SIGNATURE AND TYPED OR PRINTED NAME OF SIGNING OFFICER OR DIRECTOR

Date _____ Daytime Phone # _____

4477

Fed I.D. #35-1604308
OFFICER.xls

STEAK N SHAKE OPERATIONS, INC.

S.S. # DIRECTORS: ADDRESS

311-28-3024 Alan B. Gilman 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

116-36-7564 Wayne L. Kelley Carolina Center 3800 Arco Corporate Center Suite 300,
Charlotte, NC 28273

414-44-8834 Frank G. Regas PO Box 15419 Sarasota, FL 34277

282-26-3937 James Williamson Jr 2311 Pine Bend Dr. Kingwood TX 77339

OFFICERS:

Chairman

311-28-3024 Alan B. Gilman 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

President, CEO

025-96-0920 Peter M. Dunn 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

Senior Vice President, CFO

320-64-2132 Jeffrey A. Blade 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

Senior Vice President of Operations Development

492-48-7007 Gary T. Reinwald 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

Senior Vice President Operations Support

135-66-3092 Gary S. Walker 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

Senior Vice President-Human Resources

375-60-7260 Roxanne Crosby 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

Vice President

259-84-4112 Kevin F. Beauchamp 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

Vice President

042-34-9033 Kevin E. Dooley 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

Vice President and Treasurer

307-80-4999 Duane E. Geiger 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

Vice President

382-52-7964 William H. Hart 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

Assistant Secretary & General Counsel

401-02-6824 David C. Milne 36 S. Pennsylvania St., Suite 500, Indianapolis, IN 46204

Vice President

361-58-6383 Douglas D. Willard 36 S. Pennsylvania St, Suite 500, Indianapolis, IN 46204