

P02000/35593

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Account Number : 075350000353
Phone : (212)431-5000
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FLORIDA PROFIT CORPORATION OR P.A.

JAMES M. HULBERT ASSOCIATES, INC.

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ARTICLES OF INCORPORATION

OF

JAMES M. HULBERT ASSOCIATES, INC.

THE UNDERSIGNED sole incorporator, being a natural person competent to contract and desiring to form a corporation under Title XXXV, Chapter 607, of the Revised Florida Statutes, herewith submits the following information:

1. The name of the corporation is: **JAMES M. HULBERT ASSOCIATES, INC.**
2. The duration of the corporation shall be perpetual.
3. The general purpose or purposes for which this corporation is being formed are to include the transaction of any or all lawful business for which corporations may be incorporated under this chapter.
4. The aggregate number of shares which the corporation shall have authority to issue is **1,000** shares at no par value.
5. The name and address of the director is: **James M. Hulbert, 3815 Yarborough Drive, Jacksonville, FL 32277**
6. The principal address of the corporation will be: **3815 Yarborough Drive, Jacksonville, FL 32277**
7. The name and address of the initial registered agent is: **James M. Hulbert, 3815 Yarborough Drive, Jacksonville, FL 32277**
8. The name and address of the sole incorporator is: **Jacqueline Ward, BlumbergExcelsior Corporate Services, Inc., 62 White Street, 2nd Floor, New York, NY 10013**
9. This corporation is effective January 1, 2003

IN WITNESS WHEREOF, the undersigned, as sole incorporator of this corporation has executed these Articles of Incorporation.

Dated: December 30, 2002

Jacqueline Ward
Sole Incorporator

**BlumbergExcelsior Corporate Services, Inc.
62 White Street, New York, NY 10013**

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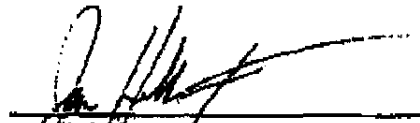
ACCEPTANCE OF APPOINTMENT

AS

REGISTERED AGENT

I, the undersigned, do hereby accept appointment as Registered Agent for **JAMES M. HULBERT ASSOCIATES, INC.**

Dated: December 30, 2002



James M. Hulbert
Registered Agent

Blumberg Excelsior Corporate Services, Inc.
62 White Street
New York, NY 10013