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To:

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Fax Number : (850) 205-0381

From:

Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
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DIVISION OF CORPORATIONS
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FLORIDA PROFIT CORPORATION OR P.A.

rfw family management company, inc.

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ARTICLES OF INCORPORATION
OF
RFW FAMILY MANAGEMENT COMPANY, INC.

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ARTICLE I - NAME

The name of this corporation, formed under the provisions of chapter 607, Florida Statutes, is: RFW Family Management Company, Inc.

ARTICLE II - PRINCIPAL OFFICE

The principal office of this corporation is:

9423 South Ocean Drive, Unit #82
Jensen Beach, Florida 34957

ARTICLE III - MAILING ADDRESS

The mailing address of this corporation is:

4078 Battersea Road
Coconut Grove, Florida 33133

ARTICLE IV - PURPOSE

This corporation is organized for the purpose of engaging in any lawful act that may be undertaken by a corporation under chapter 607, Florida Statutes.

ARTICLE V - CAPITAL STOCK

The aggregate number of shares which this corporation shall have authority to issue is One Hundred (100) shares of common stock, all of which are to have a par value of One Dollar (\$1.00).

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ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of this corporation is:

4078 Battersea Road
Coconut Grove, Florida 33133;

and the name of the initial registered agent of this corporation at that address is:

Roy Francis Williams

ARTICLE VII - COMMENCEMENT

The existence of this corporation shall commence upon the filing of these Articles of Incorporation with the Secretary of State of the State of Florida.

ARTICLE VIII - INITIAL BOARD OF DIRECTORS

The initial Board of Directors of this corporation shall be comprised of one (1) person. The number of directors may be either increased or decreased from time to time as provided for in the By-laws of the corporation, but shall never be fewer than one. The name and address of the initial director of this corporation is:

<u>Name</u>	<u>Address</u>
Roy Franklin Williams	9423 South Ocean Drive, Unit #82 Jensen Beach, Florida 34957

ARTICLE IX - INCORPORATOR

The name and address of the person signing these Articles of Incorporation as incorporator are:

<u>Name</u>	<u>Address</u>
Joseph A. Portello	550 Brickell Avenue Penthouse 2 Miami, Florida 33131.

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ARTICLE X - BY-LAWS

The power to alter, amend or repeal the By-laws of this corporation shall be vested in each of the Board of Directors and the shareholders of this corporation. The shareholders of this corporation may amend or adopt a by-law that fixes a greater quorum or voting requirement for shareholders (or voting groups of shareholders) than is required by law.

ARTICLE XI - INDEMNIFICATION

This corporation shall indemnify any officer or director, or any former officer or director, of this corporation to the fullest extent permitted by law.


ARTICLE XII - AMENDMENT

This corporation reserves the right to amend or repeal any provisions contained in these Articles of Incorporation, or any amendment thereto, and any right conferred upon the shareholders is subject to this reservation.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Incorporation as incorporator thereof as of the 27 day of November, 2002.


 Joseph A. Portello, Incorporator

IN WITNESS WHEREOF, the undersigned has accepted his appointment as the registered agent of this corporation as of the 27 day of November, 2002.


 Roy Francis Williams, Registered Agent

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