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Florida Department of State  
Division of Corporations  
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To:

Division of Corporations  
Fax Number : (850) 205-0381

From:

Account Name : ACE INDUSTRIES, INC.  
Account Number : 070744001530  
Phone : (305) 358-2571  
Fax Number : (305) 373-7718

**FLORIDA PROFIT CORPORATION OR P.A.**

**KUBANCA, INC.**

02 NOV 19 PM 3:36  
SECRETARY OF STATE  
DIVISION OF CORPORATIONS

Certificate of Status	0
Certified Copy	1
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**H02-227780**

## **Articles of Incorporation**

Article 1: Name of Corporation: **KUBANCA, INC.**

Address of Corporation: **300 BISCAYNE BLVD. WAY  
MIAMI, FLORIDA 33131**

Article 2: Capital Stock: The number of shares which the corporation has authorized to be outstanding at any one time is **20,000,000**, with a par value of **\$1.00**.

Article 3: REGISTERED AGENT: **SHAROS ASSASI**

REGISTERED OFFICE: **300 BISCAYNE BLVD. WAY  
MIAMI, FLORIDA 33131**

\*I am familiar with and hereby accept the duties and responsibilities as Registered Agent for said corporation.



Signature of Registered Agent

Article 4: The Board of Directors are: (Board of Directors is NOT REQUIRED).  
First listed is President, Second is Vice President, then Secretary/Treasurer.

- 1.
- 2.
- 3.

Article 5: The NAME and ADDRESS of the INCORPORATOR is:

**SHAROS ASSASI  
300 BISCAYNE BLVD. WAY  
MIAMI, FLORIDA 33131**

In witness whereof, I have subscribed my name:



Signature of Incorporator

**H02-227780**