

Division of Corporations

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Florida Department of State
Division of Corporations
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FLORIDA PROFIT CORPORATION OR P.A.

BLB DEVELOPERS, INC.

Certificate of Status	0
Certified Copy	1
Page Count	05
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**ARTICLES OF INCORPORATION
OF**

BLB DEVELOPERS, INC.

ARTICLE I - NAME AND ADDRESS

The name of this corporation is BLB DEVELOPERS, INC. The address of the principal office and the mailing address of this corporation is 240 Crandon Blvd., Suite 167, Key Biscayne, Florida 33149.

ARTICLE II - PURPOSE

This corporation is organized for the purpose of transacting any and all lawful business.

ARTICLE III - CAPITAL STOCK

The aggregate number of shares which this corporation shall have authority to issue is One Thousand (1,000) shares of common stock, all of which are to have no par value per share. The Board of Directors shall fix the consideration to

Antonio R. Menendez, Esq.
Fla. Bar No. 310913
Stearns Weaver Miller et al.
150 West Flagler St., #2200
Miami, FL 33130
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be received for each share. Such consideration shall consist of any tangible or intangible property or benefit to this corporation, including cash, promissory notes, services performed or written promises to perform services and shall have a value, in the judgment of the directors, equivalent to or greater than the full par value of the shares.

ARTICLE IV - INITIAL REGISTERED

OFFICE AND AGENT

The street address of the initial registered office of this corporation and the name of the initial registered agent of this corporation at such office is:

<u>Name</u>	<u>Address</u>
Antonio R. Menendez	150 West Flagler Street Suite 2200, Museum Tower Miami, Florida 33130

ARTICLE V - COMMENCEMENT

This corporation shall commence on the date on which these Articles of Incorporation are filed with the Secretary of State.

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ARTICLE VI - INITIAL
BOARD OF DIRECTORS

The initial Board of Directors of this corporation shall be comprised of five (5) persons. The number of directors may be either increased or decreased from time to time as provided for in the Bylaws of this corporation, but shall never be less than one. The names and addresses of the members of the initial Board of Directors of this corporation are:

<u>Name</u>	<u>Address</u>
Wilfredo Borroto	240 Crandon Boulevard Suite 167 Key Biscayne, FL 33149
Marilyn Borroto	240 Crandon Boulevard Suite 167 Key Biscayne, FL 33149
Monica Luzarraga	240 Crandon Boulevard Suite 167 Key Biscayne, FL 33149
Jorge Luzarraga	240 Crandon Boulevard Suite 167 Key Biscayne, FL 33149
Otto Borroto	240 Crandon Boulevard Suite 167 Key Biscayne, FL 33149

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ARTICLE VII - INCORPORATOR

The name and address of the person signing these Articles of Incorporation as incorporator is:

<u>Name</u>	<u>Address</u>
Antonio R. Menendez	150 West Flagler St. Museum Tower, Suite 2200-ARM Miami, Florida 33130

ARTICLE VIII - BYLAWS

The power to alter, amend or repeal the Bylaws shall be vested in each of the Board of Directors and the shareholders of this corporation.

ARTICLE IX - INDEMNIFICATION

This corporation shall indemnify any officer or director, or any former officer or director of this corporation, to the fullest extent permitted by law.


ARTICLE X - AMENDMENT

This corporation reserves to its shareholders the right to amend or repeal any provisions now or hereafter contained in these Articles of Incorporation. Any rights which these Articles may confer upon this corporation may be modified or cancelled by a vote of the shareholders to amend or repeal said Articles.

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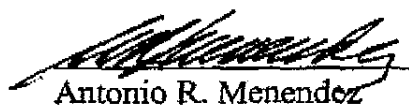
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IN WITNESS WHEREOF, the undersigned has executed these Articles
of Incorporation this 14th day of November, 2002.


Antonio R. Menendez,
Incorporator

**ACCEPTANCE OF APPOINTMENT
OF
REGISTERED AGENT**

I hereby accept the appointment as registered agent contained in the
foregoing Articles of Incorporation and state that I am familiar with and accept the
obligations of Section 607.0501 of the Florida Statutes.


Antonio R. Menendez
Registered Agent

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