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FLORIDA PROFIT CORPORATION OR P.A.

MONARCA CORPORATION

Certificate of Status	0
Certified Copy	1
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ARTICLES OF INCORPORATION  
OF

MONARCA CORPORATION

The undersigned incorporator for purposes of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation:

- FIRST: The name of the Corporation is: MONARCA CORPORATION (the "Corporation").
- SECOND: The principal office address and mailing address of the Corporation is: 6500 SW 125 AVENUE, MIAMI, FLORIDA 33183.
- THIRD: The corporation is authorized to issues 1,000 shares of common stock, par value \$.00 per share.
- FOURTH: The street address of the initial registered office of the Corporation is: 218 Almeria Avenue, Coral Gables, Florida 33134.
- FIFTH: The name and address of the incorporator of the Corporation is: Thomas G. Sherman, Esq., 218 Almeria Avenue, Coral Gables, Florida 33134.
- SIXTH: The Corporation is organized for the purpose of transacting any and all lawful activities or business for which corporations may be formed under Chapter 607 of the Florida Statutes.
- SEVENTH: The Corporation shall have one (1) director initially and the number of directors may be increased or diminished from time to time as provided in the By-Laws but shall never be less than one. The name and address of the initial directors of the Corporation are:
- 1) JOSE M. RIVES  
6500 SW 125 AVENUE  
MIAMI, FLORIDA 33183
- EIGHTH: The Corporation expressly elects not to be governed by Section 607.09011 of the Florida Business Corporation Act, as amended from time to time, relating to affiliated transactions.
- NINTH: The Corporation expressly elects not to be governed by Section 607.0902 of the Florida Business Corporation Act, as amended from time to time, relating to control share acquisitions.
- TENTH: The corporate existence of the Corporation shall commence on the date of filing with the Secretary of State.

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IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 18th day of October, 2002.

  
THOMAS G. SHERMAN, INCORPORATOR

This instrument prepared by:  
Thomas G. Sherman, Esq.  
218 Almeria Avenue  
Coral Gables, Florida 33134


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ACCEPTANCE OF APPOINTMENT

OF

REGISTERED AGENT

I hereby accept the appointment as registered agent contained in the foregoing Articles of Incorporation and state that I am familiar with and accept the obligations of Section 607.0505 of the Florida Business Corporation Act.

  
Print Name: Thomas G. Sherman

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