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THE LAW OFFICES OF  
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September 12, 2002

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Department of State  
Division to Incorporation  
Corporate Filings  
P.O. Box 6327  
Tallahassee, FL 32314

Re: *New World Land Investment Corporation*

Dear Division of Corporations:

Enclosed is a check for \$75.00 payable to the order of the Department of State. Also enclosed is an original and a copy of the executed Articles of Incorporation of New World Land Investment Corporation. Could you please file the Articles, then stamp the enclosed copy and return to us in the postage paid envelope that we have enclosed.

Cordially yours,



JOSE A. SAAVEDRA, ESQ.

JAS:ar  
Enclosure

FILED  
02 SEP 18 AM 9:20  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

DM 9/19

**ARTICLES OF INCORPORATION  
OF  
NEW WORLD LAND INVESTMENT CORPORATION**

FILED  
02 SEP 18 AM 9:20  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The undersigned, acting as incorporator of NEW WORLD LAND INVESTMENT CORPORATION, under the Florida Business Corporation Act, adopts the following Articles of Incorporation.

**ARTICLE I - NAME**

The name of the corporation is NEW WORLD LAND INVESTMENT CORPORATION (the "Corporation").

**ARTICLE II - ADDRESS**

The mailing address of the Corporation is c/o Jose A. Saavedra, Esq., 1428 Brickell Avenue, Eighth Floor, Miami, Florida 33131.

**ARTICLE III - COMMENCEMENT OF EXISTENCE**

The existence of the Corporation will commence on the date of filing of these Articles of Incorporation.

**ARTICLE IV - PURPOSE**

The Corporation is organized to engage in any activity or business permitted under the Laws of the United States and Florida.

**ARTICLE V - AUTHORIZED SHARES**

The maximum number of shares that the Corporation is authorized to have outstanding at any time is 1,000 shares of common stock having a par value of \$.01 per share.

**ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT**

The street address of the initial registered office of the Corporation is c/o Jose A. Saavedra, Esq., 1428 Brickell Avenue, Eighth Floor, Miami, Florida 33131, and the name of the Corporation's initial registered agent at that address is Jose A. Saavedra, Esq.

**ARTICLE VII - INCORPORATOR**

The name and street address of the incorporator is: Jose A. Saavedra, 1428 Brickell

Avenue, Eighth Floor, Miami, Florida 33131.

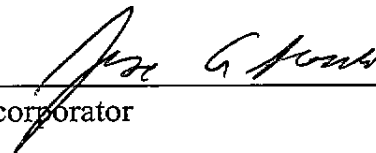
#### ARTICLE VIII - BYLAWS

The power to adopt, alter, amend or repeal bylaws shall be vested in the board of directors and the shareholders, except that the board of directors may not amend or repeal any bylaw adopted by the shareholders if the shareholders specifically provide that the bylaw is not subject to amendment or repeal by the directors.

#### ARTICLE IX - AMENDMENTS

The Corporation reserves the right to amend, alter, change, or repeal any provision in these Articles of Incorporation in the manner prescribed by law, and all rights conferred on shareholders are subject to this reservation.

The undersigned incorporator, for the purpose of forming a corporation under the laws of the State of Florida, has executed these Articles of Incorporation on this day of September 12, 2002.

  
\_\_\_\_\_  
Incorporator

#### ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for NEW WORLD INVESTMENT CORPORATION, at the place designated in the Articles of Incorporation, Inc., Jose A. Saavedra, Esq., agrees to comply with the provisions of Section 48.091 relative to keeping open such office, and states that he is familiar with, and accepts, the obligations provided for in Section 607.0505.

Date: 9/12/ 2002

  
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SECRETARY OF STATE  
TALLAHASSEE, FLORIDA