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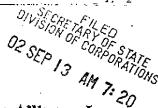
FLORIDA PROFIT CORPORATION OR P.A.

NORTH FLORIDA COW-CALF MARKETING ALLIANCE, INC.

Certificate of Status	1
Certified Copy	0
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Articles of Incorporation of North Florida Cow-Calf Marketing Alliance, Inc.

The undersigned incorporator, for the purpose of forming a corporation under the Florida General Corporation Act, hereby adopts the following Articles of Incorporation.

ARTICLE I. NAME. The name of the corporation shall be North Florida Cow-Calf Marketing Alliance, Inc.

ARTICLE II. PURPOSE. The purpose of the corporation shall be any and all business permitted under the laws of the State of Florida. The corporation may own real property and undertake any other lawful activity in the furtherance of the purposes set forth.

ARTICLE III. PRINCIPAL OFFICE. The address of the principal place of business of this corporation shall be 12609 NW 298th St., High Springs, Florida 32643, and the mailing address of the corporation shall be 12609 NW 298th St., High Springs, Florida 32643.

ARTICLE IV. CAPITAL STOCK. The number of shares of stock that this corporation is authorized to have outstanding at any one time is 10,000 shares of common stock, with a par value of \$1.00.

ARTICLE V. INITIAL REGISTERED AGENT AND ADDRESS. The initial registered agent of the corporation is Steven C. Hines, and the initial registered office of the corporation is 12609 NW 298th St., High Springs, Florida 32643.

ARTICLE VI. INCORPORATOR. The incorporator of the corporation is Steven C. Hines, whose address is 12609 NW 298th St., High Springs, Florida 32643.

ARTICLE VII. DIRECTOR. The initial directors of the corporation are Steven C. Hines, whose address is 12609 NW 298th St., High Springs, Florida 32643, Carl J. Malphurs, whose address is 16808 NW 262nd Ave., Alachua, Florida 32615, Guy W. Hale, whose address is 15701 NW 278th Ave., Alachua, Florida 32615, Chris P. Hines, whose address is 2479 NE CR 337, High Springs, Florida 32643, David R. Hines, whose address is 1619 NE 90th Ave., High Springs, Florida 32643 and Ryan S. Moore, whose address is 19755 162nd St., Live Oak, Florida 32060. The number of directors may be raised or lowered by amendment of the bylaws of the corporation but in no case shall be less than one.

Dated September 5, 2002.

Steven C. Hines

ACCEPTANCE OF REGISTERED AGENT. Having been named as registered agent and to accept service of process for North Florida Cow-Calf Marketing Alliance. Inc. at the place designated in the Articles of Incorporation, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and am familiar with and accept the duties and responsibilities as registered agent for North Florida Cow-Calf Marketing Alliance, Inc.

Dated September 5, 2002,

Steven C. Hines

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