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To: Division of Corporations
Fax Number : (850) 205-0381

From: Account Name : EMPIRE CORPORATE KIT COMPANY
Account Number : 072450003255
Phone : (305) 634-3694
Fax Number : (305) 633-9696

FLORIDA PROFIT CORPORATION OR P.A.

arc 1818 associates, inc.

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ARTICLES OF INCORPORATION

Article 1: Name of Corporation: ARC 1818 ASSOCIATES, INC.
2070 NE 207th Street
Miami, FL 33179
Address of Corporation:

Article 2: CAPITAL STOCK: The number of shares which the corporation has authorized to be outstanding at any one time is 100.
PAR VALUE \$1.00

Article 3: REGISTERED OFFICE: The street address of the initial registered office of the corporation shall be:
Moises Corcia, 2070 NE 207th Street, Miami, FL 33179

I am familiar with and hereby accept the duties, responsibilities as registered agent for said corporation Moises Corcia Date 8-30-02

Article 4. The board of directors are as follows:
The name and address of the Initial Director:
Moises Corcia, 2070 NE 207th Street, Miami, FL 33179

Article 5. The Name and address of the incorporator is:
Moises Corcia, 2070 NE 207th Street, Miami, FL 33179

In witness whereof, I have subscribed my name Moises Corcia Date 8-30-02

Prepared By: Carlos D. Lerman, Esquire
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