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Florida Department of State
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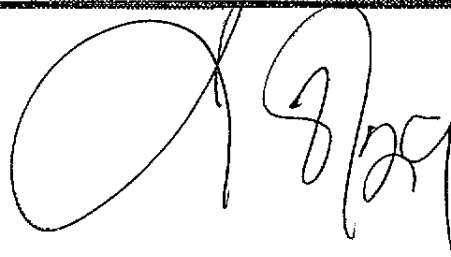
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Account Number : 072450003255
Phone : (305) 634-3694
Fax Number : (305) 633-9696

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FLORIDA PROFIT CORPORATION OR P.A.

MMAR INVESTMENTS & DEVELOPMENT, INC.

Certificate of Status	0
Certified Copy	1
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ARTICLES OF INCORPORATION

OF

MMAR Investments & Development, Inc.

The undersigned incorporator(s), for the purpose of forming a Profit Corporation under Chapter 607 of the Florida Statutes, hereby adopt(s) the following Articles of Incorporation.

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TALLAHASSEE, FLORIDA

ARTICLE I

The name of this corporation shall be: MMAR Investments & Development, Inc.

ARTICLE II

This corporation shall commence existence upon the date of filing with the Division of Corporations, state of Florida, and shall have perpetual existence.

ARTICLE III

The principal place of business of this corporation: 3180 S.W. 84TH Ave., MIAMI, FL 33153.

ARTICLE IV

The general nature of business of this corporation is to transact any and all lawful business.

ARTICLE V

The aggregate number of shares which this corporation shall have authority to issue are 100 shares common stock having an individual par value of \$1.00

Unless otherwise stated in these articles, or in an amendment to these articles there shall be only one (1) class of stock of this corporation.

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ARTICLE VI

The name and street address of the initial Registered Agent of this corporation shall be: MARIA CASTELLANO, 3180 S.W. 84th AVE., MIAMI, FL 33155.

ARTICLE VII

The name and address of the officers and initial board of directors shall be:

ALEJANDRO ACOSTA
PRESIDENT

1712 S.W. 99th PL. MIAMI, FL 33165

MARIA CASTELLANO
VICE PRESIDENT

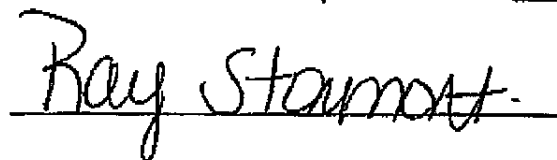
3180 S.W. 84th AVE. MIAMI, FL 33155

ARTICLE VIII

The name and address of the incorporator executing these Articles of Incorporation is:

Empire Corporate Kit of America, Inc.
2444 N.W. 7th PLACE
MIAMI, FL 33127

The undersigned has executed these Articles of Incorporation this 28th day of AUGUST, 2002.



Ray Stormont Signing for
Empire Corporate Kit of America, Inc.

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**CERTIFICATE OF DESIGNATION
REGISTERED AGENT/REGISTERED OFFICE**

MMAR Investments & Development, Inc.
(Name of Corporation)

HAVING BEEN NAMED AS REGISTERED AGENT AND TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION AT THE PLACE DESIGNATED IN THE ARTICLES OF INCORPORATION, I HEREBY ACCEPT THE APPOINTMENT AS REGISTERED AGENT AND AGREE TO ACT IN THIS CAPACITY. I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATING TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES, AND I AM FAMILIAR WITH AND ACCEPT THE OBLIGATIONS OF MY POSITION AS REGISTERED AGENT.


REGISTERED AGENT
MARIA CASTELLANO

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