

North Gables Executive Center 1000 Ponce de Leon Blvd., Suite 115, Coral Gables, Florida 33134 Telephone (305) 441-6666 Facsimile: (305) 441-2552

August 7, 2002

Division of Corporations 409 E. Gaines Street, Tallahassee, Florida 32314

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Dear Sirs:

Enclosed, please find our draft of Articles of Incorporation for our clients: SR. FISH CORPORATION and BOOKS FOR LESS, INC. We have also enclosed our checks for \$78.75 for each client, same being the appropriate filing fee, as advised.

Kindly forward to our office, the officially conformed copy of the Articles of Incorporation and all relevant documents concerning this matter.

Thank you for your professional assistance and please feel free to call our office is you have any questions.

Sincerely,

Don D. G. James, Esquire

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ARTICLES OF INCORPORATION

OF

SR. FISH CORPORATION

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SEURETARY OF STATE
TALLAHASSEE FLORIDA

ARTICLE I - NAME	-
The name of the corporation is: SR. FISH CORPORATION	
ARTICLE II - PURPOSE	
This corporation is organized for the purpose of performing and engaging in all lawful	=======
pursuits and the purpose of the corporation shall be carried out only through officers, employees,	
and agents of the corporation.	
ARTICLE 11I – PRINCIPAL OFFICE & REGISTERED OFFICE	
The initial address of the Registered Office, Principal Office and Mailing Address of this	
Corporation is: 2645 N.W. 79 th Avenue, Miami, Florida 33122	
ARTICLE IV - DURATION	
The Duration of the corporation is a perpetual existence.	
ARTICLE V - POWERS OF CORPORATION	

The Corporation shall have the same powers as an individual to do all things necessary or convenient to carry out its business and affairs, subject to any limitations or restrictions imposed by applicable law or these Articles of Incorporation.

ARTICLE V1 - CAPITAL STOCK

The maximum number of shares that this Corporation is authorized to have outstanding at any time is ONE THOUSAND (1,000) shares of common stock, each share having the par value of ONE DOLLAR (\$1.00). No holder of shares of stock of any class shall have any preemptive right to subscribe to or purchase any additional shares of any class, or any bonds or convertible securities of any nature; provided, however, that the Board of Director(s) may, in authorizing the issuance of shares of stock of any class, confer any preemptive right that the Board of Director(s) may deem advisable in connection with such issuance.

The Board of Director(s) of the Corporation may authorize the issuance from time to time of shares of its stock of any class, whether now or hereafter authorized, or securities convertible into shares of its stock of any class, whether now or hereafter authorized, for such consideration as the Board of Director(s) may deem advisable, subject to such restrictions or limitations, if any, as may be set forth in the bylaws of the Corporation.

The Board of Director(s) of the Corporation may, by Restated Articles of incorporation, classify or reclassify any un-issued stock from time to time by setting or changing the preferences, conversions or other rights, voting powers, restrictions, limitations as to dividends, qualifications, or term or conditions of redemption of the stock.

ARTICLE V11 - SUB-CHAPTER S CORPORATION

The Corporation may elect to be an S Corporation, as provided in Sub-Chapter S of the Internal Revenue Code of 1986, as amended and if qualified under applicable law.

The shareholders of this Corporation may elect and, if elected, shall continue such election to be an S Corporation as provided in Sub-Chapter S of the Internal Revenue Code of 1986, as amended, unless the shareholders of the Corporation unanimously agree otherwise in writing.

After this Corporation has elected to be an S Corporation, none of the shareholders of this Corporation, without the written consent of all the shareholders of this Corporation shall take any action, or make any transfer or other disposition of the shareholders' shares of stock in the

Corporation, which will result in the termination or revocation of such election to be an S Corporation, as provided in Sub- chapter S of the Internal Revenue Code of 1 986, as amended.

Once the Corporation has elected to be an S Corporation, each share of stock issued by this Corporation shall contain the following legend:

"The shares of stock represented by this certificate cannot be transferred if such transfer would void the election of the Corporation to be taxed under Sub-Chapter S of the Internal Revenue Code of 1986, as amended."

ARTICLE V111 - SHAREHOLDERS' RESTRICTIVE AGREEMENT

All of the shares of stock of this Corporation may be subject to a Shareholders' Restrictive Agreement containing numerous restrictions on the rights of shareholders of the Corporation and transferability of the shares-of stock of the Corporation. A copy of the Shareholders' Restrictive Agreement, if any, is on file at the principal office of the Corporation.

ARTICLE 1X - REGISTERED OWNER(S)

The Corporation, to the extent permitted by law, shall be entitled to treat the person in whose name any share or right is registered on the books of the Corporation as the owner thereto, for all purposes, and except as may be agreed in writing by the Corporation, the Corporation shall not be bound to recognize any equitable or other claim to, or interest in, such share or right on the part of any other person, whether or not the Corporation shall have notice thereof.

ARTICLE X - CORPORATE OFFICER(S)

____The officer(s) of the Corporation are named as follows:

NORA D. PEREZ PRESIDENT & CEO

MARIO PEREZ SECRETARY

FELIPE A. GUIFARRO TREASURER

<u>ARTICLE X1 - INITIAL BOARD OF DIRECTORS</u>

The number of directors constituting the initial Board of Directors of the corporation is one (1). The person(s) who are to serve as members of the initial Board of Directors are:

Names,	Corporate Title(s)	<u>Address</u>
NORA D. PEREZ	PRESIDENT & CEO	2645 NW 79 Ave., Miami, FI 33122
MARIO PEREZ	SECRETARY	2645 NW 79 Ave., Miami, FI 33122
FELIPE A. GUIFARRO	TREASURER	2645 NW 79 Ave., Miami, Fl 33122

The number of directors may be either increased or decreased from time to time as provided by in the By-Laws of this corporation, but shall never be less than one.

ARTICLE X11 - STOCKHOLDERS & VOTING RIGHTS

Stockholding, Ownership and Voting Rights in the corporation are apportioned as follows:

Stockholder's Name	<u>Ownership</u>	Voting Rights
NORA D. PEREZ	34%	34%
MARIO PEREZ	33%	33%
FELIPE A. GUIFARRO	33%	33%

ARTICLE X111 - REGISTERED AGENT

	-	•	·	
MARIO PE		-		
Address:	2645 NW 79 A	venue, M	liami, Floric	ia 33122
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The name and address of the initial registered agent is:

____The name and address of the incorporator is:

MARIO PEREZ

Address: 2645 NW 79 Avenue, Miami, Florida 33122

ARTICLE XV - BY-LAWS

The power to alter, amend or repeal By-Laws shall be vested in each of the Board of Directors and the shareholders of this corporation. The Board of Director(s) of the Corporation shall have power, without the assent or vote of the shareholders, to make, alter, amend or repeal the Bylaws of the Corporation, but the affirmative vote of a number of Directors equal to a majority of the number who would constitute a full Board of Director(s) at the time of such action shall be necessary to take any action for the making, amendment or repeal of the Bylaws.

ARTICLE XV1 - AMENDMENT

The Corporation reserves the right to amend, alter, change or repeal any provision contained in these Articles of Incorporation, or in any amendment hereto, or to add any provision to these Articles of Incorporation or to any amendment hereto, in any manner now or hereafter prescribed or permitted by the provisions of any applicable statute of the State of Florida, and all rights conferred upon shareholders in these Articles of Incorporation or any amendment hereto are granted subject to this reservation.

ARTICLE XV11 - EFFECTIVE DATE

____These Articles of Incorporation shall be effective immediately, upon approval of the Secretary of State, State of Florida.

Secretary of State of Florida.
IN WITNESS WHEREOF, the undersigned has executed these Articles
of Incorporation, this day of Argust, 2002.
Nora D. Perez
Name Printed Signature
Mario Perez Name Printed Signature
Felipe A. Guifarro Name Printed Signature Felipe A. Guif And
SWORN TO and SUBSCRIBED before me this 6 day of August, 2002
at Miami-Dade County, Florida Don D. G. James MY COMMISSION # DOTTY 555 EXIRES
Commission Expires: MY COMMISSION Expires Public State of FL 1

ACCEPTANCE OF REGISTERED AGENT

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keeping open the said office.
designation as Registered Agent and Agree to comply with the provisions of law relative to
Registered Agent under the applicable provisions of he Florida Statutes, do hereby accepts said
foregoing Articles of Incorporation and being familiar with the obligations of the position of
Corporation named above and having been designated as the Registered Agent in the above and
MARIO PEREZ, having a business office identical with the registered office of the

Mario Perez, Registered Agent

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LONG LARY OF STATE
LAHASSEE FLORIDA

BEFORE ME, the undersigned authority, authorized to take acknowledgment in the State and County set forth above, personally appeared: MARIO PEREZ, known to me and known by me to be the person who executed the foregoing Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my official seal, in

Day D. G. Jamos

Don D. G. James MY COMMISSION # DD019366 EXPIRES July 28, 2005

My Commission expires:

-Notary Public, State of Florida