TRANSMITTAL LETTER

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Department of State Division of Corporations P. O. Box 6327

Tallahassee, FL 32.	314		50000687 -08/02/02- ******78,78	13259 3 -01027011 5 *****78.75
SUBJECT:	Manuel R. Mayor, M. (PROPOSED CORPORA)	D., P.A. TE NAME – <u>MUST INCL</u>	UDE SUFFIX)	- · · · · · · · · · · · · · · · · · · ·
Enclosed are an orig	ginal and one (1) copy of the arti	cles of incorporation and	d a check for:	
□ \$70.00 Filing Fee	\$78.75 Filing Fee & Certificate of Status	\$78.75 Filing Fee & Certified Copy ADDITIONAL CO	\$87.50 Filing Fee, Certified Copy & Certificate of Status PPY REQUIRED	
FROM:	Manuel R. Mayor, M.D. Name (Printed or typed)			
	7836 SW 34th Terr. Address			ZOOZ AUG SEĞRETA TALLAHA
	Miami, FL 33155 City, State & Zip			
	305-264-1228 Daytime Telephone number		D AM IO: 16	

NOTE: Please provide the original and one copy of the articles.

ARTICLES OF INCORPORATION OF MANUEL R. MAYOR, M.D., P.A.

We, the undersigned, persons acting as incorporators in compliance with Chapter 607 and/or Chapter 621, F.S. (Profit), adopt the following Articles of Incorporation for such Corporation:

ARTICLE I

The name of the corporation is: Manuel R. Mayor, M.D., P.A.

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ARTICLE II

The purpose or purposes for which the corporation is organized is to engage in a medical practice of cardiology. The corporation may further engage in or transact any and all lawful activities or business permitted under the laws of the United States, the State of Florida, or any other state, county, territory or nation.

ARTICLE III

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 100 shares of common stock having a par value of \$1.00 per share.

ARTICLE IV

The address of the corporation's initial registered office shall be: 4908 SW 8th St.

Coral Gables, FL 33134

The corporation's initial registered agent at such address shall be:

Manuel R. Mayor, M.D.

4908 SW 8th St.

Coral Gables, FL 33134

ARTICLE V

This corporation shall have a minimum of one director. The initial Board of Directors shall consist of:

Manuel R. Mayor, M.D.

ARTICLE VI

(Limitation of Liability)

Each director, stockholder and officer, in consideration for his services, shall, in the absence of fraud, be indemnified, whether then in office or not, for the reasonable cost and expenses incurred by him in connection with the defense of, or for advice concerning any claim asserted or proceeding brought against him by reason of his being or having been a director, stockholder or officer of the corporation or of any subsidiary of the corporation, whether or not wholly owned, to the maximum extent permitted by law. The foregoing right of indemnification shall be inclusive of any other rights to which any director, stockholder or officer may be entitled as a matter of law.

ARTICLE VII

The name and address of the incorporator is:

Manuel R. Mayor, M.D.

7836 SW 34th Terrace

Miami, FL 33155

Signature/Registered Agent

Signature/Incorporator

7/24/53 Date

The foregoing instrument was executed and acknowledged before me this 23 day of July 2002 by Manuel R. Mayor, M.D.

Notary Public State of Florida

My Commission Expires:

CHERYL JARRELL
MY COMMISSION # DD 121996
EXPIRES: June 2, 2006
Bonded Thru Notary Public Underwriters