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Florida Department of State
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SECRETARY OF STATE
TALLAHASSEE FLORIDA

FLORIDA PROFIT CORPORATION OR P.A.

jbs lincoln corp.

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ARTICLES OF INCORPORATION

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OF

SECRETARY OF STATE
TALLAHASSEE FLORIDA

JBS LINCOLN CORP.

The undersigned, for the purpose of forming a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation:

ARTICLE I
NAME

The name of the corporation is JBS LINCOLN CORP.

ARTICLE II
STREET ADDRESS OF INITIAL PRINCIPAL
OFFICE/MAILING ADDRESS OF CORPORATION

The street address of the initial principal office of the corporation, and the mailing address of the corporation, is 4000 Hollywood Boulevard, Suite 735 South Tower, Hollywood, FL 33021-6755.

ARTICLE III
AUTHORIZED SHARES

The aggregate number of shares which the corporation is authorized to issue is 100.

ARTICLE IV
STREET ADDRESS OF INITIAL REGISTERED
OFFICE AND NAME OF INITIAL REGISTERED AGENT

The street address of the initial registered office of the corporation is 4000 Hollywood Boulevard, Suite 735 South Tower, Hollywood, FL 33021-6755. The name of the initial registered agent at that office is Michael P. Gable.

Prepared by: Michael P. Gable
Florida Bar No. 275530
4000 Hollywood Blvd., Suite 735 South Tower
Hollywood, FL 33021-6755
954-966-2501

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ARTICLE V

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NAME AND ADDRESS OF INCORPORATORSECRETARY OF STATE
TALLAHASSEE, FLORIDA

The name and address of the incorporator is Michael P. Gable, 4000 Hollywood Boulevard,
Suite 735 South Tower, Hollywood, FL 33021-6755.

ARTICLE VI

DURATION AND PURPOSE

The duration of the corporation is perpetual and it is organized for the purpose of transacting
any and all lawful business permitted under the laws of the State of Florida.

ARTICLE VII

NAME AND ADDRESS OF INITIAL DIRECTOR

Isaac Jemai, whose address is 110 W. 34 Street, New York City, New York 10001, shall
serve as the initial director.

ARTICLE VIII

INDEMNIFICATION

The corporation shall indemnify each director, officer and shareholder of the corporation
against any and all liability and expense incurred by him in connection with or arising out of any
action, suit or proceeding in which he may be involved, by reason of his being or having been an
officer, director or shareholder of the corporation.

Michael P. Gable
Michael P. Gable, Incorporator

7/18/02
Date

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

Having been designated as the initial registered agent for the corporation at the place
designated in the foregoing Articles of Incorporation, I declare that I am familiar with and accept the
obligations of that position, and hereby accept same and agree to act in that capacity, and agree to
comply with the provisions of Florida law relative to keeping the registered office open.

Michael P. Gable
Michael P. Gable, Registered Agent

7/18/02
Date

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