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TRANSMITTAL LETTER

DEPARTMENT OF STATE
DIVISION OF CORPORATIONS
PO BOX 6327
TALLAHASSEE, FL 32314

EFFECTIVE DATE
8-1-02

FILED
02 JUL 17 PM 2:15
SECRETARY OF STATE
TALLAHASSEE FLORIDA

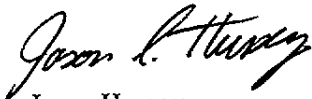
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-07/17/02--01017--014
*****87.50 *****87.50

SUBJECT: CONCRETE MANAGEMENT SERVICES, INC.

Enclosed is an original and one copy of the articles of incorporation and a check for \$87.50 for filing fee, certified copy and certificate of status from:

CONCRETE MANAGEMENT SERVICES, INC.
Jason Hursey
4964 Stratton Road
Callahan, FL 32011
(904) 509-0509

Sincerely,



Jason Hursey
President

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D. WHITE JUL 17 2002

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Articles of Incorporation
Of
CONCRETE MANAGEMENT SERVICES, INC.

The undersigned person(s), acting as incorporator(s) of a corporation organized under the laws of Florida, hereby adopt(s) the following Articles of Incorporation:

ARTICLE I
CORPORATE NAME

The name of this corporation is:

CONCRETE MANAGEMENT SERVICES, INC.

ARTICLE II
INITIAL PRINCIPAL OFFICE

The principal place of business/mailing address is:

4964 STRATTON ROAD
CALLAHAN, FL 32011

ARTICLE III
PURPOSE

The purpose of the corporation is to engage in any lawful activity permitted by the laws of this state.

ARTICLE IV
SHARES

The total number of shares which the corporation shall have authority to issue is 500 shares.

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TALLAHASSEE FLORIDA

ARTICLE V
INITIAL OFFICERS/DIRECTORS

The name(s) and address(es) of the corporations officers are:

JASON HURSEY, PRESIDENT
4964 STRATTON ROAD
CALLAHAN, FL 32011

TIMOTHY D. MORRISON, VICE PRESIDENT
11559 STARBOARD DRIVE
JACKSONVILLE, FL 32225

ARTICLE VI
REGISTERED AGENT

The street address of the corporations initial registered office and the name of its initial registered agent at such address is:

JASON HURSEY
4964 STRATTON ROAD
CALLAHAN, FL 32011

*I hereby am familiar with and accept the duties and responsibilities
as Registered Agent. Jason L. Hursey*

ARTICLE VII
INCORPORATOR

The name and address of the Incorporator is:

JENNIFER M. SIGLEY
POST OFFICE BOX 1477
ORANGE PARK, FLORIDA 32067-1477

ARTICLE VIII
EFFECTIVE DATE

The effective date of incorporation for CONCRETE MANAGEMENT SERVICES, INC. shall be
AUGUST 1, 2002.

Jason L. Hursey
Jason Hursey, Registered Agent

7/12/02
Date

Jennifer M. Sigley
Jennifer M. Sigley/Incorporator

7/12/02
Date