

**Electronic Articles of Incorporation  
For**

P02000076089  
FILED  
July 12, 2002  
Sec. Of State

CARLAR USA INC

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

CARLAR USA INC

**Article II**

The principal place of business address:

11890 SOUTHWEST 8TH STREET  
SUITE 500  
MIAMI, FL. 33184

The mailing address of the corporation is:

PMB 443 9737 N.W. 41 STREET  
MIAMI, FL. 33178

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

100

**Article V**

The name and Florida street address of the registered agent is:

CARMEN C ROJAS  
PMB 443 0737 N.W. 41 STREET  
MIAMI, FL. 33178

I certify that I am familiar with and accept the responsibilities of registered agent.

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Registered Agent Signature: CARMEN C. ROJAS

### **Article VI**

The name and address of the incorporator is:

CARMEN C. ROJAS  
PMB 443 9737 N.W. 42 STREET  
MIAMI, FLORIDA. 33178-2924

Incorporator Signature: CARMEN C. ROJAS

### **Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P  
CARMEN C ROJAS DOCTORA  
PMB 443 9737 N.W. 41 STREET  
MIAMI, FL. 33178

### **Article VIII**

The effective date for this corporation shall be:

07/12/2002