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Florida Department of State Division of Corporations Public Access System Katherine Harris, Secretary of State

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FLORIDA PROFIT CORPORATION OR P.A.

UNIVERSAL SHOES, INC.

Certificate of Status	1
Certified Copy	0
Page Count	04
Estimated Charge	\$78,75

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SECILL ARY OF STATE TALLAHASSEE FLORIDA

ARTICLES OF INCORPORATION of UNIVERSAL SHOES, INC.

The undersigned subscriber(s) to these Articles of Incorporation, natural person(s) competent to contract, hereby form a corporation under the laws of the State of Florida.

ARTICLE I - CORPORATE NAME

The name of the corporation is:

UNIVERSAL SHOES, INC. 6831 NARCOOSSEE ROAD, UNIT 15, ORLANDO, FL 32822

ARTICLE II - DURATION

This corporation shall exist perpetually unless dissolved according to Florida law.

ARTICLE III - FURPOSE

The corporation is organized for the purpose of engaging in any activities or business permitted under the laws of the United States and the State of Florida.

ARTICLE IV - CAPITAL STOCK

The corporation is authorized to issue 1000 shares of (One) Dollar(s) (\$1.00) par value Common Stock, which shall be designated "Common Shares."

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The name and street address of the Initial Registered Agents of this Corporation is:

Name:	ABDESSAMAD FARIH			
Address:	6831 NARCOOSSEE ROAD, UNIT 15			
City:	ORLANDO FL 32822			

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ARTICLE VI - INITIAL BOARD OF DIRECTORS

This corporation shall have TWO (2) directors initially. The number of directors may be either increased or diminished from time to time by the By-laws, but shall never be less than one (1). The name and address of the initial director(s) of the corporation are as follows:

Name:	ABDESSAMAD FARIH, President					
Address:	6831 NARCOOSSEE ROAD, UNIT 15					
City:	ORLANDO FL 32822					
Name:	MOHAMMED MATTOUI, Secretary					
Address:	6831 NARCOOSSEE ROAD, UNIT 15					
City:	ORLANDO FL 32822					

ARTICLE VII - INCORPORATORS

The name and address of the person(s) signing these articles of Incorporation are as follows:

Name:	ABDESSAMAD FARIH					
Address:	6831 NARCOOSSEE ROAD, UNIT 15					
City:	ORLANDO FL 32822					

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						SECRETARY TALLAHASSE	OF STATE	Ā	
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Having been named as registered agent to accept service of process for the above stated corporation at the place designated in this certificate, I am familiar with and accept the appointment as registered agent and agree to act in this capacity

0 6/21/02

ABESSAMAD FARIH/Registered Agent

ABESSAMAD FARIH / Incorporator

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6/21/02

Date

Date