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**LAZARUS CORPORATE FILING SERVICE**

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TERESA ROMAN (TALLAHASSEE REPRESENTATIVE)

FILED  
02 JUN 21 AM 11:41  
TALLAHASSEE, FLORIDA

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-06/19/02--01016--018  
\*\*\*\*\*78.75 \*\*\*\*\*78.75

OFFICE USE ONLY

CORPORATION NAME(S) & DOCUMENT NUMBER(S) (if known):

1. NORMA BEACH DEVELOPMENT, INC.  
(Corporation Name) (Document #)

2. \_\_\_\_\_  
(Corporation Name) (Document #)

3. \_\_\_\_\_  
(Corporation Name) (Document #)

4. \_\_\_\_\_  
(Corporation Name) (Document #)

☒ Walk in ☒ Pick up time 2.00 ☒ Certified Copy  
☐ Mail out ☐ Will wait ☐ Photocopy ☐ Certificate of Status

NEW FILINGS	
<input checked="" type="checkbox"/>	Profit
<input type="checkbox"/>	NonProfit
<input type="checkbox"/>	Limited Liability
<input type="checkbox"/>	Domestication
<input type="checkbox"/>	Other

AMENDMENTS	
<input type="checkbox"/>	Amendment
<input type="checkbox"/>	Resignation of P.A., Officer/Director
<input type="checkbox"/>	Change of Registered Agent
<input type="checkbox"/>	Dissolution/Withdrawal
<input type="checkbox"/>	Merger

OTHER FILINGS	
<input type="checkbox"/>	Annual Report
<input type="checkbox"/>	Fictitious Name
<input type="checkbox"/>	Name Reservation

REGISTRATION/ QUALIFICATION	
<input type="checkbox"/>	Foreign
<input type="checkbox"/>	Limited Partnership
<input type="checkbox"/>	Reinstatement
<input type="checkbox"/>	Trademark
<input type="checkbox"/>	Other

Examiner's Initials

W02-17793  
6/21



FLORIDA DEPARTMENT OF STATE

Katherine Harris  
Secretary of State

June 19, 2002

LAZARUS

SUBJECT: NORMA BEACH DEVELOPMENT, INC.  
Ref. Number: W02000017793

We have received your document for NORMA BEACH DEVELOPMENT, INC. and your check(s) totaling \$78.75. However, the enclosed document has not been filed and is being returned for the following correction(s):

The registered agent must sign accepting the designation.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6972.

Doris Brown  
Document Specialist  
New Filings Section

Letter Number: 702A00039746

RECEIVED  
02 JUN 21 AM 11:01  
DIVISION OF CORPORATIONS

**ARTICLES OF INCORPORATION**  
**OF**  
**NORMA BEACH DEVELOPMENT, INC.**  
  
**A PROFIT CORPORATION**

**FILED**  
**02 JUN 21 AM 11:41**  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

The Undersigned, desiring to form a Profit Corporation in accordance with Chapter 607, Florida Statutes, entitled Florida Business Corporation Act, hereby adopt the following Articles of Incorporation:

**Article I**  
**NAME**

The name of the corporation is NORMA BEACH DEVELOPMENT, INC.

**Article II**  
**PURPOSE**

The purpose for which the Corporation is organized shall be to engage in and carry on any activity or business permitted under the laws of the United States and under the laws of the State of Florida.

**Article III**  
**CAPITAL STOCK**

The aggregate number of shares which the corporation has authority to issue is TWO THOUSAND (2000), all of which shall be common stock having a par value of One Cent (\$0.01) per share.

**Article IV**  
**CAPITALIZATION**

The amount of capital with which the corporation will begin business is not less than One Thousand Dollars (\$1,000.00).

**Article V**  
**DURATION**

The term of existence of the corporation is perpetual unless sooner dissolved according to law, and its existence shall commence upon filing.

**Article VI  
PRINCIPAL OFFICE**

The initial street address of the corporation's principal office is:

PO Box 403024  
Miami Beach, Florida 33140

**ARTICLE VII  
INCORPORATORS**

The name and address of the incorporator is:

Jose P. Escandell  
PO Box 403024  
Miami Beach, Florida 33140

**ARTICLE VIII  
DIRECTORS**

The initial board of directors of the Corporation shall consist of ONE (1) member. Changes in the number of members comprising the Board of Directors shall be made by amendment to the Corporation's bylaws.

The names and addresses of the initial directors of the first board of directors are:

Jose P. Escandell

The initial directors shall hold office until his successors are elected and qualify as provided in the bylaws. Thereafter the term of office of each director shall be one year and until the election and qualification of a successor. The number of directors set forth herein and constituting the initial board of directors shall be the authorized number of directors until such number is changed by a bylaw duly adopted by the shareholders.

The initial Officers of the Corporation shall consist of President and Secretary. Changes in the number of officers of the corporations shall be made by amendment to the Corporation's bylaws.

The names and addresses of the initial officers are:

President:	Jose P. Escandell
Secretary:	Norma D. Escandell

**ARTICLE IX  
REGISTERED OFFICE**

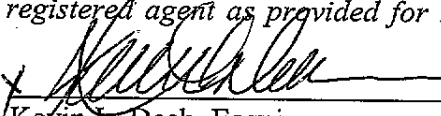
The street address of the initial registered office of the Corporation is:

2350 Coral Way  
Suite 401  
Miami, Florida 33145-3536

The name of the registered agent at such address is:

Kevin L. Deeb, Esquire

*Having been named as registered agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 607, F.S.*

  
Kevin L. Deeb, Esquire  
Registered Agent's Signature

**ARTICLE X  
PREEMPTIVE RIGHTS GRANTED**

Each shareholder of any class of stock of this Corporation shall be entitled to full preemptive rights to purchase unissued or treasury stock of the Corporation and any securities of the Corporation convertible into or carrying a right to subscribe to or acquire shares of any such unissued or treasury stock.

**ARTICLE XI  
CORPORATE POWERS**

The Corporation shall have all the rights and powers now or hereafter conferred on profit corporations by the laws of the State of Florida.

**ARTICLE XII  
BYLAWS**

The initial directors shall submit the proposed bylaws to the shareholders at a meeting to be held for that purpose not more than thirty (30) days following the issuance of the Certificate of Incorporation. Following the adoption of bylaws by unanimous vote of the shareholders, the internal affairs of the Corporation are to be regulated and managed in accordance with such bylaws.

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### **ARTICLE XIII DISSOLUTION**

The Corporation may be dissolved at any time (1) by unanimous written consent of the shareholders; or (2) on the affirmative vote of the holders of at least two-thirds of the outstanding shares of the Corporation entitled to vote thereon. On dissolution, the corporate property and assets shall, after payment of all debts of the Corporation, be distributed to the shareholders pro rata, each shareholder to participate in the distribution in direct proportion to the number of shares held by him.

### **ARTICLE XIV INDEMNIFICATION**

The Corporation shall indemnify any officer or director to the full extent permitted by law.

### **ARTICLE XV REIMBURSEMENT FOR ORGANIZATIONAL AND CERTAIN OTHER PREINCORPORATION EXPENSES; ADOPTION OF CONTRACTS**

The Corporation hereby adopts all contracts made on its behalf by the hereinbefore mentioned incorporators. The Corporation further authorizes its director to reimburse the hereinbefore mentioned incorporator for any and all expenses incurred on behalf of the Corporation, prior to its incorporation, and for any and all expenses incurred in the organization and formation of the Corporation. The director of this Corporation shall have the sole discretion to determine the expenses for which the hereinbefore mentioned incorporator shall be reimbursed.

### **ARTICLE XVI RIGHT TO AMEND ARTICLES OF INCORPORATION**

The Corporation reserves the right to amend or repeal any provision contained in these Articles of Incorporation or any amendment hereto, and any writing inferred upon the stockholders shall be subject to this reservation.

IN WITNESS WHEREOF, the undersigned incorporators have executed these Articles of Incorporation, this 14<sup>th</sup> day of June, 2002.



JOSE P. ESCANDELL

By Kevin L. Deeb as Attorney-in-fact

STATE OF FLORIDA

)  
) ss

COUNTY OF MIAMI-DADE

)

ON THIS 14 day of June, 2002, before me, a notary public duly authorized in the state and county last aforesaid, personally appeared Kevin L. Deeb as Attorney-in-fact for JOSE P. ESCANDELL, known to me to be the person whose name is subscribed to the above Articles of Incorporation, and who acknowledged that he/she/they executed the same for the purposes therein contained, and presented a Florida Drivers License as indetification.

IN WITNESS WHEREOF, I have hereunto set my hand and official seal on the day and year last aforesaid.

My Commission Expires:

Ana Gonzalez  
Notary Public, State of Florida

