Capitol Services, Inc.

1406 Hays St., Suite 2

Tallahassee, FL 32301

CR2E031(7/97)

(850) 878-4734

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| □ Not for Profit | | | R.A., Officer/Director |
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FLORIDA DEPARTMENT OF STATE

Katherine Harris Secretary of State

May 1, 2002

CAPITOL SERVICES INC. 1406 HAYS STREET SUITE 2 TALLAHASSEE, FL 32301

SUBJECT: J.D. & C. OF SEBRING, INC.

Ref. Number: W02000012467

of State Persons of Income State Same of the sign is Mary

We have received your document for J.D. & C. OF SEBRING, INC. and your check(s) totaling \$78.75. However, the enclosed document has not been filed and is being returned for the following correction(s):

The person designated as incorporator in the document and the person signing as incorporator must be the same.

Please return the original and one copy of your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6973.

Claretha Golden Document Specialist New Filings Section

Letter Number: 102A00027071

DIVISION OF CORPCEADING DIVISION OF CORPCEADING TALLAHASSEE, FI ORIGA

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TALLAHASSEE FLORIDA

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ARTICLES OF INCORPORATION OF J. D. & C. OF SEBRING, INC.

2002 HAY - I AM 10: 39

The undersigned subscriber to these articles of incorporation, a natural person competent contract, hereby forms a corporation for profit under the law of the State of Florida.

<u>ARTICLE I – NAME</u>

The name of the corporation is J. D. & C. of Sebring, Inc.

<u>ARTICLE II – NATURE OF BUSINESS</u>

The general character, purpose, and nature of business to be transacted by this corporation is to process animal hides, as well as any other activity or business legally permissible under the applicable laws of the State of Florida or the United States of America.

<u>ARTICLE III – CAPTIAL STOCK</u>

The maximum number of shares of stock that this corporation is authorized to have outstanding at any time is 500 shares of common stock, each share having a par value of \$1.00. Said authorized shares shall be voting shares.

Authorized capital stock may be paid for in cash, services or property at a just value to be fixed by the Board of Directors of this corporation at any regular or special meeting.

ARTICLE IV – INITIAL CAPITAL

The amount of capital with which this corporation shall begin business is \$500.00.

ARTICLE V - TERM OF EXISTENCE

This corporation shall have perpetual existence.

ARTICLE VI - ADDRESS

The initial street address of the principal office of this corporation is to be at 429 Webster Turn Drive, Sebring, Florida 33870. The Board of Directors may from time to time designate such other address and place for the principal office of this corporation as it may see fit.

ARTICLE VII - REGISTERED AGENT

In pursuance of Chapter 48.091, <u>Florida Statutes</u>, the following is submitted in compliance with said Act:

The J. D. & C. of Sebring, Inc., desiring to organize under the laws of the State of Florida, with its principal office in the City of Sebring, County of Highlands, has named David F. Travers as its agent to accept service of process within this State and docs designate 429 Webster Turn Drive, Sebring, Highlands County, Florida 33870, as the registered office.

ARTICLE VIII - DIRECTORS

This corporation shall have two (2) directors initially. The number of directors may be increased or diminished from time to time by the bylaws but shall never be less than two (2).

<u>ARTICLE IX – INITIAL DIRECTORS</u>

The name and the street address of the initial directors, who shall hold office until his successor is elected and has qualified, is as follows:

| <u>NAME</u> | ADDRESS |
|------------------|--|
| David F. Travers | 429 Webster Turn Dr. Sebring, FL 33870 |
| Paul Calcaterra | 1701 Billy Casper El Paso, TX 79936 |

<u>ARTICLE X – OFFICERS</u>

The officers of the corporation, who shall hold office until their successors are elected by the Board of Directors, shall be:

| NAME | <u>OFFICE</u> | <u>ADDRESS</u> |
|-----------------|------------------------------|--|
| Dave Travers | President | 429 Webster Turn Dr. Sebring, FL 33870 |
| Paul Calcaterra | Vice President/ Secretary | 1701 Billy Casper El Paso, TX 79936 |

ARTICLE XI – SUBSCRIBER

The name and the street address of the subscriber to these Articles of

Incorporation are as follows:

SECKLIARY OF STATE TALLAHASSEE FLORIDA

| <u>NAME</u> | <u>ADDRESS</u> | SHARES | AMOUNT |
|-----------------|---|--------|----------|
| Paul Calcaterra | 1701 Billy Casper El Paso, TX 79936 | 250 | \$250.00 |
| Dave Travers | 429 Webster Turn Dr. Sebring, FL 33870 | 250 | \$250.00 |

ARTICLE XII – EFFECTIVE DATE

These Articles of Incorporation shall be effective upon the filing thereof.

ARTICLE XIII – AMENDMENT

These Articles of Incorporation may be amended in the manner provided by law. Every amendment shall be approved by the Board of Directors, proposed by it to the stockholders, and approved at a stockholders' meeting by a majority (51%) of the stockholders entitled to vote thereon, manifesting their intention that a certain amendment to these Articles of Incorporation be made.

IN WITNESS WHEREOF, I have hereunto set my hand and seal, acknowledged, and filed the foregoing Articles of Incorporation under the laws of the State of Florida, this 30th day of April , 2002.

STATE OF FLORIDA: COUNTY OF High Lands

who has produced

The foregoing instrument was acknowledged before 2002, by DAVE Travers, who is personally know to me of

BETTY M. MANSFIELD Notary/Public, State of Fiorida

identification.

ACCEPTANCE

HAVING BEEN NAMED to accept service of process for the above-stated corporation, at the place designated in this certificate, I hereby accept to act in this capacity and agree to comply with the provisions of said act relative to keeping open said office.

Registered Agent / Incorporator