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Dr. Suzanne Thatcher Suzanne Thatcher, D.C., P.A. 4226 Glen Haven Lane Tampa, FL 33624 02 APR 17 PH 3: 23
SECRETARY OF STATE
VALLAHASSEE FLORIDA

February 1, 2002

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Secretary of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

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Re: Suzanne Thatcher, D.C., P.A.

Dear Sir or Madam:

Enclosed please find the original and one copy of Articles of Incorporation, together with a check in the amount of \$78.75. This represents the cost of the Filing Fees, Certified Copy of Articles of Incorporation and Fee for Registered Agent Designation for the above-named corporation.

Very truly yours,

Dr. Suzanne Thatcher Suzanne Thatcher, D.C., P.A.

Enclosures

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ARTICLES OF INCORPORATION

of

FILED 02 APR 17 PM 3: 23

SECRETARY OF STATE TALLAHASSEE FLORIDA

SUZANNE THATCHER, D.C., P.A.

The undersigned subscriber to these Articles of Incorporation, a natural person competent to contract, hereby forms a Professional Association under the laws of the State of Florida.

ARTICLE I - CORPORATE NAME

The name of the corporation is Suzanne Thatcher, D.C., P.A.

ARTICLE II - DURATION

The corporation shall exist perpetually unless dissolved according to Florida law.

ARTICLE III - PURPOSE

The corporation is organized for the purpose of engaging in the practice of Licensed Chiropractic and any corresponding activities or business permitted under the laws of the United States and the State of Florida to further the practice of Licensed Chiropractic Medicine.

ARTICLE IV - CAPITAL STOCK

The corporation is authorized to issue one thousand (1,000) shares of one dollar (\$1.00) par value Common Stock, which shall be designated "Common Shares". Shares of the corporation's stock and certificates therefor shall be issued only to those licensed in the State of Florida as Doctors of Chiropractic in good standing.

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The name and street address of the Initial Registered Office and Agent of this Corporation is:

Suzanne Thatcher 4226 Glen Haven Lane Tampa, FL 33624

ARTICLE VI - INITIAL BOARD OF DIRECTORS

This corporation shall have one (1) director initially. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than one (1). The name and address of the initial director of the corporation is as follows:

Suzanne Thatcher 4226 Glen Haven Lane Tampa, FL 33624

President

The method of electing directors shall be stated in the corporation's bylaws.

ARTICLE VII - INCORPORATORS

The name and address of the person signing these Articles of Incorporation is as follows:

Suzanne Thatcher 4226 Glen Haven Lane Tampa, FL 33624

ARTICLE VIII - CORPORATE OFFICE

The corporation's mailing and principal address shall be as follows:

4226 Glen Haven Lane Tampa, FL 33624 IN WITNESS WHEREOF, the undersigned subscriber has executed these Articles of Incorporation this 1st day of February, 2002.

Suzanne Thatcher

STATE OF FLORIDA)
COUNTY OF PINELLAS)

BEFORE ME, a Notary Public authorized to take acknowledgments in the State and County set forth above, personally appeared Suzanne Thatcher and known to me to be the person who executed the foregoing Articles of Incorporation, and who acknowledged before me that she executed these Articles of Incorporation.

IN WITNESS WHEREOF, I have hereunto affixed my hand and seal, in the State and County aforesaid, this 1st day of February, 2002.

Notary Public, State of Florida at Large

My Commission Expires: ¹

SHARON L. REEGER
MY COMMISSION # CC 934150
EXPIRES: May 7, 2004
-900-3-NOTARY FL Notary Service & Bonding, Inc.

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CERTIFICATE AND ACKNOWLEDGMENT OF REGISTERED AGENT

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SECRETARY OF STATE TALLAHASSEE FLORIDA

OF SUZANNE THATCHER, D.C., P.A.

Pursuant to Florida Statues Sections 48.091 and 607.0501, the following is submitted:

The above corporation, desiring to organize under the laws of the State of Florida with its registered office as indicated in the Articles of Incorporation at:

4226 Glen Haven Lane Tampa, FL 33624

has named Suzanne Thatcher, located at the aforesaid address, as its Registered Agent to accept service of process within this state.

ACKNOWLEDGMENT

Having been named to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of Florida Law in keeping open said office.

Suzanne Thatcher Registered Agent