

**Electronic Articles of Incorporation
For**

**P02000032402
FILED
March 25, 2002
Sec. Of State**

C. HEYWARD & ASSOCIATES, INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

Article I

The name of the corporation is:

C. HEYWARD & ASSOCIATES, INC.

Article II

The principal place of business address:

7744 FOXCROFT ROAD
JACKSONVILLE, FL. 32257

The mailing address of the corporation is:

7744 FOXCROFT ROAD
JACKSONVILLE, FL. 32257

Article III

The purpose for which this corporation is organized is:

THE CORPORATION PROVIDES MBE CONSULTING AND IDENTIFIES
CONTRACTING, BUSINESS AND TRAINING OPPORTUNITIES FOR SMALL
AND MINORITY OWNED COMPANIES

Article IV

The number of shares the corporation is authorized to issue is:

500

Article V

The name and Florida street address of the registered agent is:

CONNELL C HEYWARD
3744 FOXCROFT ROAD
JACKSONVILLE, FL. 32257

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: CONNELL C. HEYWARD

Article VI

The name and address of the incorporator is:

CONNELL C. HEYWARD
3744 FOXCROFT ROAD
JACKSONVILLE, FL. 32257

Incorporator Signature: CONNELL C. HEYWARD

Article VII

The initial officer(s) and/or director(s) of the corporation is/are:

Title: P
CONNELL C HEYWARD
3744 FOXCROFT ROAD
JACKSONVILLE, FL. 32257