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MELINDA MANTOR

Paralegal Services

698 Tara Farms Dr. Middleburg, FL 32068 Phone: Fax: 904/276-7433 904/276-52<u>7</u>2

SECRETARY SEE FLUITURE

March 6, 2002

Florida Department of State Division of Corporations Post Office Box 6327 Tallahassee, FL 32314

Re: Florida Equestrian Corporation

900005072929--3 -03/08/02-01047--013 ******78.75 *****78.75

Dear Sir or Madam:

Enclosed are the Articles of Incorporation for Florida Equestrian Corporation along with a check in the amount of \$78.75 representing the filing fees. Please return the filing confirmation and certified copy of the Articles of Incorporation to the above-referenced address.

Very truly yours,

Melinda Mantor

C: Carolyn P. McGovern

ARTICLES OF INCORPORATION OF FLORIDA EQUESTRIAN CORPORATION

The undersigned incorporator, for the purposes of forming a corporation under Florida Business Corporation Act, hereby adopts the following articles of incorporation.

<u>ARTICLE I. NAME</u>

The name of the corporation is FLORIDA EQUESTRIAN CORPORATION.

ARTICLE II. PRINCIPAL OFFICE

The principal place of business and mailing address of this corporation is 2237 Riverside Ave., Jacksonville, FL 32204.

ARTICLE III. CAPITAL STOCK

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is one thousand (1,000) shares of common stock with a par value of \$1.00 per share.

ARTICLE IV. INITIAL REGISTERED AGENT AND STREET ADDRESS

The name and Florida street address of the initial registered agent is Richard W. Buck, Esq., c/o LawTech, 118 West Adams Street, Suite 500, Jacksonville, FL 32202.

ARTICLE V. INDEMNIFICATION

Directors, officers, employees and agents of this corporation shall be indemnified to the fullest extent permitted by Florida law.

ARTICLE VI. DIRECTORS

The number of directors may be either increased or diminished from time to time, as provided by the Bylaws. The name and address of the initial director is:

Carolyn P. McGovern 2237 Riverside Ave. Jacksonville, FL 32204 James J. McGovern 2237 Riverside Ave. Jacksonville, FL 32204

ARTICLE VII. INCORPORATOR

The name of the incorporator signing these Articles of Incorporation is Carolyn P. McGovern. The incorporator of the corporation assigned to this corporation the rights under the pertinent provisions of the Florida Statutes to constitute a corporation, and assigns to those persons designated by the Board of Directors any rights he may have as incorporator which require any of the capital stock of this corporation, this assignment becoming effective on the date corporate existence begins.

ARTICLE VIII. AMENDMENTS

This corporation reserves the right to amend, alter, change or repeal any provision contained in these Articles of Incorporation, or any amendment hereto, and any right conferred upon a shareholder is subject to this reservation.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this <u>5</u> day of March, 2002.

Carolyn P. McGovern, Incorporator

2237 Riverside Ave.

Jacksonville, FL 32204

ACCEPTANCE OF DESIGNATION

Pursuant to Chapter 48.901, Florida Statutes, the following is submitted:

- 1. That FLORIDA EQUESTRIAN CORPORATION desires to organize under the laws of the State of Florida with its initial registered office as indicated in the Articles of Incorporation and has named Richard W. Buck, Esq. located at 118 West Adams St., Suite 500, Jacksonville, FL 32202, as its agent to accept service of process within this state.
- 2. Having been named to accept service of process for the corporation named above, at the place designated in this certificate, the undersigned agrees to act in that capacity and comply with the provisions of the Florida Business Corporation Act relative to keeping open the registered office.

Dated this 6th day of March, 2002.

Richard W. Buck, Esc

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