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Florida Department of State  
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To:

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EFFECTIVE DATE

3-7-02

From:

Account Name : FLORIDA INCORPORATORS, INC.  
Account Number : 075350000473  
Phone : (305) 379-7907  
Fax Number : (305) 402-3141

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**FLORIDA PROFIT CORPORATION OR P.A.**

**Independent Healthcare Consultants Inc.**

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Articles Of Incorporation

Of

Independent Healthcare Consultants Inc.

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THE UNDERSIGNED, ACTING AS INCORPORATOR OF A CORPORATION UNDER THE FLORIDA BUSINESS CORPORATION ACT, ADOPTS THE FOLLOWING ARTICLES OF INCORPORATION:

FIRST: The name of the corporation is Independent Healthcare Consultants Inc.

SECOND: The period of its duration is perpetual.

THIRD: The date of the commencement of the corporate existence shall be March 7, 2002.

FOURTH: The purpose or purposes for which the corporation is organized is to engage in the transaction of any or all lawful business for which the corporation may be incorporated under the provisions of the Florida Business Corporation Act.

FLORIDA INCORPORATORS, INC.  
1221 BRICKELL AVE, STE. 900  
MIAMI, FL 33131  
(305) 379-7907

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FIFTH: The aggregate number of shares which the corporation shall have authority to issue is ONE THOUSAND (1,000) SHARES of capital stock, \$.001 par value each.

SIXTH: The number of directors constituting the initial Board of Directors of the corporation is ONE (1) and the name and address of the person who is to serve as director until the first annual meeting of shareholders or until his successor is elected and qualified is:

Judy Friedman Solmo  
9412 Lake Serena Dr.  
BOCA RATON, FL 33496

SEVENTH: The name and address of the incorporator is:

Judy Friedman Solmo  
9412 Lake Serena Dr.  
BOCA RATON, FL 33496

EIGHTH: The name and address of the initial registered agent and the initial registered office is:

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Judy Friedman Solmo  
9412 Lake Serena Dr.  
BOCA RATON, FL 33496

NINTH: The mailing address and principal office of  
the corporation is:

Independant Healthcare Consultants Inc.  
9412 Lake Serena Dr.  
BOCA RATON, FL 33496

DATED: March 8, 2002

  
Judy Friedman Solmo  
Incorporator

ACCEPTANCE OF REGISTERED AGENT

I hereby am familiar with and accept the duties and  
responsibilities as registered agent of the corporation.

  
Judy Friedman Solmo

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