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Florida Department of State

Division of Corporations Public Access System Katherine Harris, Secretary of State

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Account Name : MCGUIRE, WOODS, BATTLE & BOOTHE LLP

Account Number : 071075000166

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FLORIDA PROFIT CORPORATION OR P.A.

Cuban Sandwich Franchising Corp.

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Department of State 3/5/2002 3:50 PAGE 1/1 RightFAX



FLORIDA DEPARTMENT OF STATE Katherine Harris Secretary of State

March 5, 2002

MCGUIRE WOODS

SUBJECT: CUBAN SANDWICH FRANCHISING CORP. REF; W02000006231

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ARTICLES OF INCORPORATION OF CUBAN SANDWICH FRANCHISING CORP.

ARTICLE I.

CORPORATE NAME

The name of this corporation is CUBAN SANDWICH FRANCHISING CORP.

ARTICLE II.

INITIAL PRINCIPAL OFFICE

The street address and the mailing address of the initial principal office of this corporation is 5864 W. 20th Avenue, Hialeah, Florida 33016

ARTICLE III.

COMMENCEMENT OF EXISTENCE

The existence of the corporation shall commence on execution by the incorporator unless the filing of these Articles of Incorporation occurs more than five (5) business days thereafter, in which event such existence shall commence on the date of filing of these Articles of Incorporation.

ARTICLE IV.

CAPITAL STOCK

This corporation is authorized to issue One Thousand (1,000) shares of common stock with a par value of One Cent (\$0.01) per share, which shares shall be and hereby are designated as "Common Shares." Without action by the shareholder(s), any or all of the authorized shares may be issued by this corporation from time to time for such consideration as may be fixed by the board of directors of this corporation.

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ARTICLE V.

INITIAL REGISTERED OFFICE AND AGENT

The initial registered office of this corporation in the state of Florida is 5864 W. 20th Avenue, Hialeah, Florida 33016, and the name of the initial registered agent of this corporation at that address is Jhon J. Garcia. The board of directors may, from time to time, change the registered agent or move the registered office to any other address in Florida.

ARTICLE VI.

INCORPORATOR

The name and address of the Incorporator of this corporation is:

Jhon J. Garcia 5864 W. 20th Avenue Hialeah, FL 33016

ARTICLE VIL

AMENDMENTS AND BYLAWS

These Articles of incorporation may be amended in the manner provided by law. Either the shareholder(s) or board of directors may repeal, amend, or adopt bylaws for the corporation, pursuant to these articles, except that the shareholder(s) may prescribe in any bylaw made by them that such bylaw shall not be altered, repealed, or amended by the board of directors.

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IN WITNESS WHEREOF, the undersigned has hereunto set his hand this 27 day of February, 2002.

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CERTIFICATE OF ACCEPTANCE OF DESIGNATION OF REGISTERED AGENT OF CUBAN SANDWICH FRANCHISING CORP.

Pursuant to Section 607.0501, Florida Business Corporation Act, Jhon Garcia, located at 5864 W. 20th Avenue, Hialeah, Florida 33016, having been named as registered agent to accept service of process upon CUBAN SANDWICH FRANCHISING CORP., hereby accepts the appointment as registered agent, agrees to act in that capacity, and agrees to comply with the provisions of all statutes relating to the proper and complete performance of his duties as registered agent, acknowledging hereby that he is familiar with and accepts the obligations of his position as registered agent.

IN WITNESS WHEREOF, the undersigned has executed this Certificate in Hialeah Florida County, Florida on this 27 day of February, 2002.

Jhon Garcia, Registered Agent

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DIVISION OF CORPORATIONS

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