

P02000024733

February 26, 2002

FILED
02 FEB 28 PM 1:10
SECRETARY OF STATE
TALLAHASSEE, FLORIDA

Office of the Secretary of State
Division of Corporations
P.O. Box 6327
Tallahassee, Florida 32314

8000005027128--9
-02/28/02--01063--005
*****78.75 *****78.75

Dear Sir:

Re: Incorporation: University Shell, Inc.

Enclosed please find the original and one copy of the Articles of Incorporation, which includes the designation of registered agent, together with my check in the amount of \$78.75 for filing same.

Thank you for your usual prompt attention to these matters.

Please return letter of acknowledgement to:

E.K. Williams & Co.

6061 Merrill Rd.

Jacksonville, FL 32277

Enclosures

OB 3/6 ✓

ARTICLES OF INCORPORATION

OF

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TALLAHASSEE, FLORIDA

The undersigned, acting as the incorporator of a corporation under the Florida General Corporation Act, adopts the following Articles of Incorporation for such corporation:

ARTICLE I

Name: The name and address of the Corporation is: University Shell, Inc.
4238 S. University Blvd., Jacksonville, FL 32216

ARTICLE II

REGISTERED OFFICE AND REGISTERED AGENT: The street address of the initial registered office is: 6061 Merrill Rd Jacksonville, FL 32277

and the name of the initial registered agent is:

Harold Elkins

I hereby am familiar with and accept the duties and responsibilities as registered agent for said corporation.

Harold Elkins

ARTICLE III

DURATION: The existence of this Corporation shall begin on Date of Filing and thereafter the Corporation shall have perpetual existence.

PURPOSE: The purpose of the Corporation is to engage in any lawful act or activity for which corporations may be now or hereafter organized under the laws of the State of Florida.

CAPITAL STOCK: The Corporation is authorized to issue only one class of stock. The total number of shares authorized shall be 10000 and the par value of each share is .01.

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ARTICLE IV

BOARD OF DIRECTORS: The initial board of director(s) shall consist of 1 member(s). The name and mailing address of the person who is to serve as director is:

Name: Margaret Tham
Address: 4238 S. University Blvd Jacksonville, FL 3221±6

ARTICLE V

INCORPORATOR: The name and address of the incorporator is:

Name: Harold Elkins
Address: 6061 Merrill Rd Jacksonville, FL 32277

The undersigned being the sole incorporator above named signs and acknowledges these Articles of Incorporation at Jacksonville, Florida on the 26 day of Feb, 192002

Harold Elkins
Incorporator (Signature)

STATE OF FLORIDA
COUNTY OF Duval

Before me, the undersigned authority, personally appeared Harold Elkins

Who is to me well known to be the person described in and who subscribed to the above Articles of Incorporation, and he did freely and voluntarily acknowledge before me according to law that he made and subscribed the same for the uses and purposes therein mentioned and set forth.

IN WITNESS THEREOF, I have hereunto set my hand and my official seal, at Jacksonville in said County and State this 26th day of Feb, 2002

Jacquelyn M. Farrell
Notary Public
STATE OF FLORIDA

My commission expires: _____

