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Florida Department of State  
Division of Corporations  
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**FLORIDA PROFIT CORPORATION OR P.A.**

**NORSE ASSOCIATES INC.**

Certificate of Status	0
Certified Copy	1
Page Count	06
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**CERTIFICATE OF INCORPORATION  
OF  
NORSE ASSOCIATES INC.**

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**ARTICLE I**

The name of this corporation shall be: NORSE ASSOCIATES INC.

**ARTICLE II**

This corporation may engage in any activity or business permitted under the laws of the United States of America and of the State of Florida.

**ARTICLE III**

The maximum number of shares of stock that this corporation is authorized to have outstanding at any time is 100 at \$1.00 PAR VALUE each.

**ARTICLE IV**

This corporation is to have perpetual existence.

**ARTICLE V**

The principal office of this corporation shall be located at: 151 Crandon Blvd. Unit 440, Key Biscayne, Florida 33149, with the corporation retaining the power of moving its office to any other address in Florida, as may from time to time be determined and authorized by its Board of Directors.

This instrument was prepared by:

Cesar Gomez, Esq.,  
260 Crandon Blvd. Suite 14  
Key Biscayne, Florida 33149  
Florida Bar No. 435279

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**ARTICLE VI**

This corporation shall at all times have at least one Director who shall conduct the business of the corporation as a Board of Directors. The stockholders of the corporation may, from time to time, and at any time, increase or diminish the size of the Board of Directors of the corporation, provided that the corporation shall at all times have a minimum of one Director.

**ARTICLE VII**

The names and post office address of the First Board of Directors of the corporation who subject to the provisions of the Certificate of Incorporation and the corporation laws of the State of Florida shall hold office for the first year of the corporation's existence, or until their successors are elected and qualified are:

SIGRUN E. KRISTINSDOTTIR  
141 Crandon Blvd., Unit 440  
Key Biscayne, Florida 33149

The registered agent shall be Cesar Gomez, and the registered office shall be at 260 Crandon Blvd. Unit 14, Key Biscayne, Florida 33149, Key Biscayne, Florida 33149.

**ARTICLE VIII**

The name and post office address of the subscriber to this Certificate of Incorporation, is:

SIGRUN E. KRISTINSDOTTIR  
141 Crandon Blvd., Suite 440  
Key Biscayne, Florida 33149

The By-Laws of this corporation may be created, amended or changed by either the Stockholders or the Directors of the corporation at any regular or duly scheduled Special Meeting.

**ARTICLE IX**

All officers, agent and factors shall be chosen in such manner, hold their office for such terms and have such powers and duties as may be prescribed by the By-Laws or determined by the Board of Directors of the corporation.

**ARTICLE X**

Every person who now is or hereafter shall become a Director of this corporation shall be indemnified by the corporation against all costs and expenses (including counsel fees) hereafter reasonably incurred by or imposed upon him in connection with, or resulting from, any action, suit or proceeding, or at the time such cost or expense is incurred by or imposed upon him. However, an exception is made to the above in relation to matters as to which he shall be finally adjudged in such action, suit or proceeding to have been derelict in the performance of such duties imposed in him as such Director.

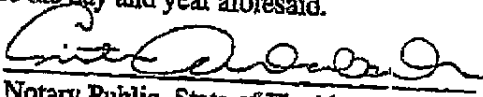
The right to indemnification herein provided shall not be exclusive of other rights to which any such person may now or hereafter be entitled as a matter of law.

I, the undersigned, do hereby subscribe, acknowledge and file this Certificate of Incorporation, hereby certifying that the fact herein stated are true and correct, and according hereto set my hand and seal this 26 day of February, 2002.

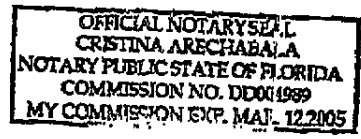
Sigrun Eva Kristinsdottir (SEAL)  
SIGRUN E. KRISTINSDOTTIR

STATE OF FLORIDA )  
 ) ss:  
COUNTY OF DADE )

Be it remembered that on this 26 day of February 2002, personally appeared before me, a Notary Public for the State of Florida, Sigrun E. Kristinsdottir, party to the foregoing Certificate of Incorporation, known to me personally to be such, and they acknowledged the said Certificate of Incorporation to be the act and deed of the signer, and that the facts therein stated are truly set forth. Given under my hand and seal of office the day and year aforesaid.

  
Notary Public, State of Florida  
at Large

My commission expires:



**CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN FLORIDA, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.**

**IN COMPLIANCE WITH SECTION 48.091, FLORIDA STATUTES, THE FOLLOWING IS SUBMITTED:**

**FIRST—NORSE ASSOCIATES INC.**

**DESIRING TO ORGANIZE OR QUALIFY UNDER THE LAWS OF THE STATE OF FLORIDA, WITH ITS PRINCIPAL PLACE OF BUSINESS AT CITY OF MIAMI, STATE OF FLORIDA, HAS NAMED CESAR GOMEZ, ESQ., LOCATED AT 260 CRANDON BLVD., UNIT 14, KEY BISCAVNE, FL 33149, CITY OF KEY BISCAVNE, STATE OF FLORIDA, AS ITS AGENT TO ACCEPT SERVICE OF PROCESS WITHIN FLORIDA.**

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Signature: Sigrun Eva Kristinsdottir

(corporate officer)

Title: Incorporator

Date: February 26, 2002

HAVING BEEN NAMED TO ACCEPT SERVICE OF PROCESS FOR THE ABOVE STATED CORPORATION, AT THE PLACE DESIGNATED IN THIS CERTIFICATE, I HEREBY AGREE TO ACT IN THIS CAPACITY, AND I FURTHER AGREE TO COMPLY WITH THE PROVISIONS OF ALL STATUTES RELATIVE TO THE PROPER AND COMPLETE PERFORMANCE OF MY DUTIES.

Signature: [Signature]

Date: February 26, 2002.

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