

**Electronic Articles of Incorporation  
For**

**P02000018816  
FILED  
February 19, 2002  
Sec. Of State**

INMOCARAL AMERICA,INC.

The undersigned incorporator, for the purpose of forming a Florida profit corporation, hereby adopts the following Articles of Incorporation:

**Article I**

The name of the corporation is:

INMOCARAL AMERICA,INC.

**Article II**

The principal place of business address:

100 NORTH BISCAYNE BLVD.  
SUITE 2600  
MIAMI, FL. 33132

The mailing address of the corporation is:

100 NORTH BISCAYNE BLVD.  
SUITE 2600  
MIAMI, FL. 33132

**Article III**

The purpose for which this corporation is organized is:

ANY AND ALL LAWFUL BUSINESS.

**Article IV**

The number of shares the corporation is authorized to issue is:

1000

**Article V**

The name and Florida street address of the registered agent is:

KARIN MATOS  
100 N. BISCAYNE BLVD.  
SUITE 2100  
MIAMI, FL. 33132

I certify that I am familiar with and accept the responsibilities of registered agent.

Registered Agent Signature: KARIN MATOS

**Article VI**

The name and address of the incorporator is:

KARIN MATOS  
100 N. BISCAYNE BLVD., SUITE 2100  
MIAMI, FL 33132-2306

Incorporator Signature: KARIN MATOS

**Article VII**

The initial officer(s) and/or director(s) of the corporation is/are:

Title: PD  
FRANCISCO D CARRASCO-ALBA  
26 SALISBURY HOUSE,3 DRUMMOND GATE  
BESSBOROUGH GARDENS LONDON, LN. GB SW1V2HJ

Title: VPTD  
FRANCIS PONS  
100 N. BISCAYNE BLVD, SUITE 2600  
MIAMI, FL. 33132

Title: DS  
LUIS RUFILANCHAS  
PEDRO VALDIVIA 16  
MADRID, SP. SP 28006