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FILED  
02 FEB 12 PM 4:10  
TALLAHASSEE, FLORIDA

EFFECTIVE DATE  
2-15-02

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\*\*\*\*\*78.75 \*\*\*\*\*78.75

Friday  
February 8, 2002

Secretary of State  
Division of Corporations  
P.O. Box 6327  
Tallahassee, FL 32314

Re: Ballard Concrete, Inc.

Dear Sir or Madame:

Enclosed please find client check number 532 in the amount of \$78.75 to cover the following:

\$35.00 filing fee for the articles of incorporation;  
\$35.00 designation and acceptance of registered agent fee;  
\$ 8.75 certified copy documents fee.

If there are any additional requirements please don't hesitate to contact my office.

Respectfully yours,

*R Cash Barlow*

R. Cash Barlow  
3948 So. 3<sup>rd</sup> Street, PMB 316  
Jacksonville Beach, FL 32250  
(904) 270-2226

RCB/rcb

02/15

ARTICLES OF INCORPORATION  
OF  
BALLARD CONCRETE, INC.

In compliance with the requirements of F.S. Chapter 607, the undersigned, being a natural person, does hereby act as an incorporator in adopting and filing the following Articles of Incorporation for the purpose of organizing a business corporation.

ARTICLE I

The name of the corporation ("Corporation") is Ballard Concrete, Inc.

ARTICLE II

The existence of the corporation shall begin on February 15, 2002.

ARTICLE III

The address of the principal office of the Corporation is 638 9th Avenue South, Jacksonville Beach, FL 32250.

ARTICLE IV

The maximum number of shares this corporation is authorized to issue is 1000, all of which shall be Common shares. All Common Shares shall be identical with each other in every respect and the holders thereof shall be entitled to one vote for each share upon all matters on which shareholders have the right to vote.

ARTICLE V

The initial street address of the Corporation's registered office is 1125 Blackstone Building, 233 East Bay Street, Jacksonville, Florida 32202. The initial registered agent for the Corporation at that address is Becky Barlow. The board of directors from time to time may move the registered office to any other address within the State of Florida.

ARTICLE VI

The initial board of directors shall consist of one (1) member. The name and address of the person who will serve on the initial board of directors are:

Name	Address
Charles Edward Ballard	638 9 <sup>th</sup> Ave South Jacksonville Beach, FL 32250

EXPIRATION DATE

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JACKSONVILLE, FLORIDA


The person named as director shall hold office for the first year of existence of the Corporation or until their successors are elected or appointed and have qualified, whichever occurs first.

The Board of Directors is hereby authorized to make provisions for reasonable compensation to its members for their service as directors, and to fix the basis and conditions upon which such compensation shall be paid. Any director of the corporation may also serve the corporation in any other capacity and receive compensation therefore in any form.

#### ARTICLE VII

The corporation shall indemnify its directors, officers, employees, and agents to the fullest extent permitted by law.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 4th day of February 2002.

  
Charles Edward Ballard

#### ACCEPTANCE OF REGISTERED AGENT

Having been named to accept service of process for Ballard Concrete, Inc., at the place designated in the Articles of Incorporation, the undersigned is familiar with and accepts the obligations of that position pursuant to F.S. 607.0501(3).

  
Becky Barlow

February 4, 2002

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TALLAHASSEE, FLORIDA