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Florida Department of State

Division of Corporations

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SECRETARY OF STATE
DIVISION OF CORPORATIONS**FLORIDA PROFIT CORPORATION OR P.A.****Hotels, The Collection, Inc.**

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FAX AUDIT # H020000202943**ARTICLES OF INCORPORATION**

In compliance with Chapter 607, F.S.

ARTICLE I NAMEThe name of the corporation shall be: **Hotels, The Collection, Inc.****ARTICLE II PRINCIPAL OFFICE**The principal place of business and mailing address of this corporation shall be:
1018 Meridian Ave. #7, Miami Beach, Florida 33139**ARTICLE III PURPOSE**

The purpose for which the corporation is organized is: To represent and promote hotels throughout the U.S. and abroad.

ARTICLE IV SHARES

The number of shares of stock that this corporation is authorized to have outstanding at any one time is two thousand (2,000). The par value of each share of stock is one cent (\$0.01).

ARTICLE V OFFICERS/DIRECTORS

The initial director of the corporation is:

David Maranzana, 1018 Meridian Ave. #7, Miami Beach, Florida 33139

ARTICLE VI REGISTERED AGENT

The name and Florida Street address of the registered agent is: David Maranzana, 1018 Meridian Ave. #7, Miami Beach, Florida 33139. Located in the County of Dade.

ARTICLE VII INCORPORATOR

The name and street address of the incorporator to these Articles of Incorporation is Richard Oster, 8025 Excelsior Dr., Suite 200, Madison, WI 53717.

I hereby accept the appointment as registered agent and agree to act in this capacity.

Signature: _____

David Maranzana

Date 21 Jan 2002

Signature: _____

Richard Oster, Incorporator

Date 1/22/02The document was prepared by: Richard Oster, 8025 Excelsior Dr., Suite 200, Madison, WI 53717.
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