

ARTICLES OF INCORPORATION

OF

TIRE CENTER USA, INC.

The undersigned subscriber to these Articles of Incorporation, a natural person, competent to contract, subscribes to and forms a corporation for profit under the laws of the State of Florida.

ARTICLE I - NAME

The name of the corporation is: TIRE CENTER USA, INC.

ARTICLE II - NATURE OF BUSINESS

The corporation may engage in any activity of business permitted under the laws of the United States and of this State. These activities may include, but are not limited to the operation of the following business:

- a) to engage in the business of sales, service and repair, for any person, firm, association or corporation, without restriction in this State and any other state of the United States.
- b) to conduct any and all types of business and operations, to have one or more offices/stores open in this State and any other state of the United States.
- c) to borrow money and contract debt when necessary in the purchase of, or acquisition of real, personal, and intangible property, business right or franchise; or for additional working capital, or for any other object in or about its business or affairs, and without limits to amounts; and to secure the payment of money in any lawful manner.
- d) to exercise all of the powers which are now, or may hereafter be conferred upon corporations generally by the laws of the United States and of this State.

ARTICLE III - CAPITAL STOCK

The maximum number of shares of common stock that this corporation is authorized to have outstanding at any time is: FIVE HUNDRED SHARES each share having the par value of ONE DOLLAR (\$1:00).

ARTICLE IV - INITIAL CAPITAL

The amount of the initial capital with which this corporation shall begin business is: FIVE HUNDRED DOLLARS (\$500.00).

ARTICLE V - TERM OF EXISTENCE

This corporation shall have perpetual existence, unless sooner dissolved by law.

ARTICLE VI - INITIAL REGISTERED/PRINCIPAL OFFICE AND AGENT

The street address of the initial principal and registered office of this corporation is: 10801 NW 7TH AVENUE, MIAMI, FLORIDA 33168, and the name of the initial registered agent of this corporation at that address is MILAGROS TEJADA.

ARTICLE VII - DIRECTORS

The corporation shall have ONE (1) DIRECTOR initially whose name and street address is as follows:

<u>NAME</u>	ADDRESS
MILAGROS TEJADA PRESIDENT/SECRETARY/TREASURER	855 NW 109 TH STREET MIAMI, FL. 33168.

ARTICLE VIII - SUBSCRIBERS

The name and street address of the subscriber to these Articles of Incorporation and the number of shares of the \$1.00 par value common stock of this corporation which she agrees to take is as follows:

NAME	<u>%</u>	ADDRESS	
MILAGROS TEJADA	100%	855 NW 109 TH STREET	
PRESIDENT/SECRETARY/TREASURER		MIAMI, FLORIDA 33168	

ARTICLE IX - OFFICERS

The name and street address of the officer of this corporation is as follows:

NAME		ADDRESS
MILAGROS TEJADA		855 NW 109 TH STREET
PRESIDENT/SECRETARY/TREASURE	R	MIAMI, FLORIDA 33168

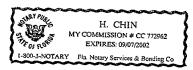
IN WITNESS WHEREOF, I HAVE hereunto set my hand and seal,
acknowledged and filed the foregoing Articles of Incorporation under the
laws of the State of Florida this 18th day of JANUARY, 2002.
Milagros Tejada, president/secretary/treasurer

STATE OF FLORIDA) SS COUNTY OF MIAMI DADE)

BEFORE ME, personally appeared, MILAGROS TEJADA, known to me to be the individual described in, and who executed the foregoing Articles of Incorporation and acknowledged before me that she executed the same for the purposes therein expressed.

WITNESS MY HAND AND SEAL in the County and State named above this ____/8 day of ______/ANWARY____, 2002.

NOTARY PUBLIC State of Florida At Large



CERTIFICATE OF RESIDENT AGENT

IN PURSUANCE OF CHAPTER 48.91 FLORIDA STATUTES, the following is submitted in compliance with said Act.

FIRST THAT: TIRE CENTER USA, INC.

desiring to organize under the laws of the State of Florida, with its principal office as indicated in the Articles of Incorporation at: CITY OF MIAMI DADE, STATE OF FLORIDA, has named: MILAGROS TEJADA, located at 855 NW 109TH STREET, MIAMI, FLORIDA 33168, COUNTY OF MIAMI DADE, STATE OF FLORIDA, as its resident agent to accept service of process within this State.

ACKNOWLEDGEMENT:

Having been named to accept service of process for the above stated corporation at place designated in this certificate, I hereby accept to act in this capacity, and agree to comply with the provisions of said Act relative in keeping open said office.

BY: Muagno Feydo MILAGROS TEJADA DESIDENT ACENT

MIAMI DADE COUNTY, FLORIDA JANUARY 16, 2002.

