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ASHLEY R. POLLOW, P.A.
ATTORNEYS AND COUNSELLORS AT LAW

• ATRIUM FINANCIAL CENTER • 1515 NORTH FEDERAL HIGHWAY, SUITE 300 BOCA RATON, FLORIDA 33432-1994

BOCA RATON (561) 994-1040 PALM BEACH (561) 369-8244 TELECOPIER (561) 392-9901 NATIONAL (800) 486-1040

January 7, 2002

Secretary of State Division of Corporations P.O. Box 6327 Tallahassee, Florida 32314

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Re:

Incorporation

NORTH AMERICA MANAGEMENT, INC.

Dear Sir or Madam:

Enclosed please find the original and one copy of NORTH AMERICA MANAGEMENT, INC.'s Articles of Incorporation and a check for \$70.00, representing payment for the following:

Filing Fee

35.00

Registered Agent Fee

35.00

Please file the original Articles of Incorporation and conform the copy. The conformed copy can be sent to the undersigned.

Thank you.

Very truly yours,

Ashley R. POLLOW, P.

By: Ashley R. Pollow, Esquire

For the Firm

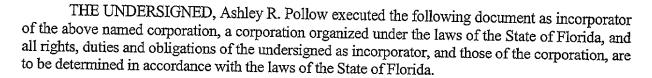
Enclosures

cc: NORTH AMERICA MANAGEMENT, INC. (W/O Encls.)

ARTICLES OF INCORPORATION

OF

NORTH AMERICA MANAGEMENT, INC.



ARTICLE I - NAME AND MAILING ADDRESS

- a. The name of this corporation shall be: NORTH AMERICA MANAGEMENT, INC.
- b. The mailing address of this corporation shall be at:

1515 N. Federal Highway, Suite 300 Boca Raton, FL 33432

c. This corporation may have such other places of business in the State of Florida as the nature and progress of the business of the corporation shall, from time to time, render necessary and/or desirable. The Board of Directors may, from time to time, move the principal office to any other address or place in Florida. Said corporation shall have the power to conduct its business outside the State of Florida, or in any and all of the several States and Territories of the United States, including the District of Columbia, and any and all foreign countries and may have one or more offices in any of said places.

ARTICLE II - EXISTENCE

This corporation shall commence existence upon:

The filing of these Articles of Incorporation by the Department of State, State of Florida, and shall have perpetual existence.

ARTICLE III - NATURE OF BUSINESS

The general nature of the business to be transacted by the corporation and its objects and powers shall be as follows:

To transact any and all lawful business under the laws of the United States and of the State of Florida.

ARTICLE IV - CAPITAL STOCK

- a. The aggregate number of shares, which this corporation shall have authority to issue, is the total sum of 1,000,000 shares, having an individual par value of \$.01 per share.
 - b. The capital stock may be paid for in property, labor, services or cash.
- c. Unless otherwise stated in these articles, or in an amendment to these articles, there shall be only one (1) class of stock of this corporation.

ARTICLE V - INITIAL CAPITAL

The amount of capital with which this corporation will begin business shall not be less than \$1,000.00.

ARTICLE VI - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office and the name of the initial Registered Agent of this corporation shall be:

Registered Office:

1515 N. Federal Highway, Suite 300

Boca Raton, FL 33432

Registered Agent:

Ashley R. Pollow

ARTICLE VII - INITIAL BOARD OF DIRECTORS

The initial Board of Directors shall consist of member or members. The number of directors may be increased or decreased from time to time by vote of the stockholders, but in no case shall the number of directors be less than one. The names and address of the directors constituting the initial Board of Directors is/are:

NAME:

Ashley R. Pollow

ADDRESS:

1515 N. Federal Highway, Suite 300

Boca Raton, FL 33432

ARTICLE VIII - INCORPORATOR

The name and address of the incorporator executing these Articles of Incorporation is:

NAME:

Ashley R. Pollow

ADDRESS:

1515 N. Federal Highway, Suite 300

Boca Raton, FL 33432

ARTICLE IX - INDEMNIFICATION

The corporation shall indemnify any present or former officer or director, or person exercising powers and duties of a director, to the full extent of the law now or hereafter permitted.

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of
Incorporation this / day of Thrung 2002. Ashley R. Pollow, Incorporator
STATE OF FLORIDA)
COUNTY OF PALM BEACH)
BEFORE ME, a notary public authorized to take acknowledgements in the state and count set forth above, personally appeared Ashley R. Pollow, known to me and known by me to be the person who executed the foregoing Articles of Incorporation, and he acknowledged before me that he executed those Articles of Incorporation; and
THE FOREGOING INSTRUMENT was acknowledged before me this 7 day of the produced as identification and who did take an oath
Notary Public NAME: ADDRESS 1515 W. Tecleral Highway #500 ROCA RATION, FL 33/32 Commission No.: My commission expires: My commission expires: My commission # CC733393 EXPIRES APR 13, 2002
BONDED THROUGH ADVANTAGE NOTARY OF FLORIDA

CERTIFICATE DESIGNATING PLACE OF BUSINESS OR DOMICILE FOR THE SERVICE OF PROCESS WITHIN THIS STATE, NAMING AGENT UPON WHOM PROCESS MAY BE SERVED.

COMMITTO OF STATE OF In pursuance of Chapter 607.34, Florida Statutes, the following is submitted, in compliance with said Act:

First, that NORTH AMERICA MANAGEMENT, INC., desiring to organize under the laws of the State of Florida, with its principal office, as indicated in the Articles of Incorporation at City of Boca Raton, Palm Beach County, State of Florida, has named Ashley R. Pollow, located at 1515 N. Federal Highway, Suite 300, Boca Raton, FL 33432 as its agent to accept service of process within this state.

ACKNOWLEDGEMENT: Having been named to accept service of process for the above stated corporation, at place designated in this certificate. I hereby accept to act in this capacity, and agree to comply with the provisions of said Act relative to keeping open said office. Ashley R. Pollow/Registered Agent

THE FOREGOINGINSTRUMENT was acknowledged before me this 7 day of , 2002, by Ashley R. Pollow who is personally known to me or who has produced as identification and who did take an oath.

ADDRESS 1515 N. Federal Highway #300
Boun Ration Fr. 33432
Commission No.:

My commission expires:

COMMISSION # CC733393 EXPIRES APR 13, 2002 BONDED THROUGH ADVANTAGE NOTARY OF FLORIDA