CAPITAL CONNECTION, INC.

417 E. Virginia Street, Suite 1 • Tallahassee, Florida 32301 (850) 224-8870 • 1-800-342-8062 • Fax (850) 222-1222

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inks + allian	ces, Inc.	5000047650952 -01/10/0201045010
		Art of Inc. File LTD Partnership File Foreign Corp. File L.C. File Fictitious Name File Trade/Service Mark Merger File Art. of Amend. File RA Resignation Dissolution / Withdrawal Annual Report / Reinstatement Cert. Copy Photo Copy Certificate of Good Standing Certificate of Fictitious Name Corp Record Search Officer Search Fictitious Owner Search Fictitious Owner Search
Signature		Vehicle Search Driving Record
Requested by: Name	1/10/03 11:08 Date Time	UCC 1 or 3 File
Walk-In	Will Pick Up	Courier

ARTICLES OF INCORPORATION

LINKS & ALLIANCES, INC.

(name of corporation)

The undersigned subscribers to these Articles of incorporation, natural persons competent to contract, hereby form a corporation under the laws of the State of Florida.

ARTICLE 1 - CORPORATE NAME

The name and address of the corporation is:

LINKS & ALLIANCES, INC.

13373 TWIN WOOD LN APT # 2309 ORLANDO, FL 32837

ARTICLE II - DURATION

This corporation shall exist perpetually unless dissolved according to Florida law.

ARTICLE III - PURPOSE

The corporation is organized for the purpose of engaging in any activities or business permitted under the laws of the United States and the State of Florida.

ARTICLE IV - CAPITAL STOCK

The corporation is authorized to issue ONE THOUSAND (1000) shares of ONE DOLLAR (\$1.00) par value Common Stock, which shall be designated "Common Shares".

ARTICLE V - INITIAL REGISTERED OFFICE AND AGENT

The principal office, if known, or the mailing address of the corporation is:

NAME

LINKS & ALLIANCES

OZ JAM-NO PHIR: 54

ORLANDO, FL 32837

The name and street address of the Initial Registered Agent of this Corporation is provided below. The address of the registered agent is the same as the corporation:

NAME TASNEEM UMAR MERCHANT

ADDRESS 13373 TWIN WOOD LN APT # 2309

ORLANDO, FL 32837

ARTICLE VI - INITIAL BOARD OF DIRECTORS

This corporation shall have 2 directors initially. The number of directors may be either increased or diminished from time to time by the By-Laws, but shall never be less than One (1). The names and addresses of the initial directors of the corporation are as follows:

NAME	TASNEEM UMAR MERCHANT, PRESIDENT				
ADDRESS	13373 TWIN WOOD LN APT # 2309				
	ORLANDO, FL 32837				
NAME	MOHAMMAD S. KHAN, VICE PRESIDENT				
ADDRESS	13373 TWIN WOOD LN APT #2309				
	ORLANDO, FL 32837				

NAME					
ADDRESS					
	ARTICLE VII - INCORPORATORS				
The names and as follows:	d addresses of the incorporators signing these Articles of Incorporation are				
NAME	TASNEEM UMAR MERCHANT				
ADDRESS	13373 TWIN WOOD LN APT # 2309				
	ORLANDO, FL 32837				
NAME					
ADDRESS					
IN WITNESS V Incorporation th	VHEREOF, the undersigned subscribers have executed these Articles of is NOV-05,2001. Jaway 9, 2002				
	TASNEEM UMAR MERCHANT (SIGN)				

CERTIFICATE AND ACKNOWLEDGEMENT OF REGISTERED AGENT

CERTIFICATE OF REGISTERED AGENT

OF

LINKS & ALLIANCES, INC.

(name of corporation)



Pursuant to Florida Statutes Sections 48.091 and 607.0501, the following is submitted: The above corporation, desiring to organize under the laws of the State of Florida with its registered office as indicated in the Articles of Corporation

At	13373	TWIN	WOOD	LN	APT	*# 2309
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ORLANDO, FL 32837

has named TASNEEM UMAR MERCHANT

located at the aforesaid address, as its Registered Agent to accept service of process within this state.

ACKNOWLEDGEMENT

Having been named as Registered Agent to accept service of process for the above stated corporation at the place designated in this certificate, and being familiar with the obligations of that position, I hereby accept to act in this capacity, and agree to comply with the provisions of Florida Law in keeping open said office.

(SIGN) (SIGN) (SIGN)