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December ___3| St, 2001

Department of State Division of Corporations P.O. Box 6327 Tallahassee, Florida 32314 300004751863---¹ -01/04/02--01056--001 *****70.00 ******70.00

Subject:

Duncan Cutting Horses, Inc.

Dear Sir/Madam:

Enclosed is an original and one (1) copy each of the Articles of Incorporation, and Certificate of Designation Registered Agent/Registered Office.

Pursuant to Section 607.0123 Florida Statutes, effective date of said Corporation shall be January 1, 2002.

Enclosed also is a check in the amount of \$70.00 for the following:

• Filing of the two (2) above mentioned documents

\$70.00

Sincerely,

William L. Bushrod Duncan

Registered Agent

P. O. Box 242

Bushnell, Florida 33513

352-793-3521

AUTH, RIZATION BY PHONE TO

LORI JT RA address

DATE 1-8-02

ECHESSEN JAN A 2001

Articles of Incorporation

of

Duncan Cutting Horses, Inc.

The undersigned incorporator, for the purpose of forming a corporation under the Florida Business Corporation Act, hereby adopts the following Articles of Incorporation.

Pursuant to Section 607.0123 Florida Statutes, effective date of said Corporation shall be 12:01 a.m., January 1, 2002.

ARTICLE I - Name - /

The name of the Corporation shall be:

Duncan Cutting Horses, Inc.

The address of the principal office of this corporation shall be:

9473 County Road 674 Bushnell, Florida 33513

and the mailing address of the corporation shall be:

P. O. Box 242 Bushnell, Florida 33513

ARTICLE II - Nature of Business

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE III - Capital Stock

The maximum number of shares of stock that this corporation is authorized to have outstanding at any one time is 1,000 (One Thousand) shares of common stock having \$1.00 par value per share.

SECRETARY OF STATE TALLAHASSEE, FLORID!

ARTICLE IV - Initial Registered Agent and Street Address

The name of the initial registered agent of the corporation is:

Pamela K. Duncan

and the street address of the initial registered office of the corporation shall be:

9473 County Road 674 Bushnell, Florida 33513

ARTICLE V - Term of Existence

Pursuant to Section 607.0123 Florida Statutes, effective date of said Corporation shall be 12:01 a.m., January 1, 2002.

This corporation is to exist perpetually.

ARTICLE VI - Incorporator(s)

The name and street address of the incorporator(s) to these Articles of Incorporation is:

William L. Bushrod Duncan P. O. Box 242 Bushnell, Florida 33513

ARTICLE VII - Initial Directors

The initial directors' names and addresses for the corporation:

Director

William L. Bushrod Duncan P. O. Box 242 Bushnell, Florida 33513

President

William L. Bushrod Duncan P. O. Box 242 Bushnell, Florida 33513

Secretary/Treasurer

Pamela K. Duncan P. O. Box 242 Bushnell, Florida 33513

ARTICLE VIII - Purpose of the Corporation

This corporation may engage or transact in any or all lawful activities or business permitted under the laws of the United States, the State of Florida or any other state, country, territory or nation.

ARTICLE IX - Management and Regulations

IN WITNESS WHEREOF, the undersigned incorporator has executed these Articles of Incorporation this 3157 day of December, 2001.

William L. Bushrod Duncan

CERTIFICATE OF DESIGNATION

REGISTERED AGENT/REGISTERED OFFICE

Pursuant to the provisions of Sections 607.0501 or 617.0501, Florida Statutes, the undersigned corporation, organized under the laws of the laws of the State of Florida, submits the following statement in designation the registered agent/registered office, in the State of Florida.

1. The name of the corporation is:

Duncan Cutting Horses, Inc.

2. The name, address and phone number of the registered agent and office is:

Pamela K. Duncan 9473 County Road 674 Bushnell, Florida 33513 352-793-3521

Having been named as Registered Agent and to accept service of process for the above stated corporation at the place designated in this certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent.

Date: Dec. 31, 2001

William L. Bushrod Duncan

P. O. Box 242

Bushnell, Florida 33513