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CONTACT:	CINDY HI	CKS	Topic .	
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CORP. NAME:	Nor	bridge, Inc.	5000047050 ⁻ 12/95/010100 *****78.75 **	76—-3 14—023 ****78.75
(ARTICLES OF INCO	ORPORATION	() ARTICLES OF AMENDMENT	() ARTICLES OF DISSOLUTION	
() ANNUAL REPORT		() TRADEMARK/SERVICE MARK	() FICTITIOUS NAME	
() FOREIGN QUALIFI	CATION	() LIMITED PARTNERSHIP	() LIMITED LIABILITY	
() REINSTATEMENT	,	() MERGER	() WITHDRAWAL	
() CERTIFICATE OF (CANCELLATION	() UCC-1	() UCC-3	
() OTHER:				
STATE FEES P	REPAID W	ITH CHECK# F	or \$ 78.75	
AUTHORIZATI	ON FOR A	CCOUNT IF TO BE DEBIT	ED:	
		COST L	IMIT: \$	
PLEASE RETU () CERTIFIED COR	PY ()	CERTIFICATE OF GOOD STANDING	() PLAIN STAMPED CO)PY

J. BRYAN DEC - 5 2001

Examiner's Initials

ARTICLES OF INCORPORATION OF

NORBRIDGE, INC.



ARTICLE I

The name of the corporation is NORBRIDGE, INC. (hereinafter called the "Corporation").

ARTICLE II

The address of the principal office and the mailing address of the Corporation is 848 Brickell Avenue, Suite 810, Miami, Florida 33131.

ARTICLE III

The capital stock authorized, the par value thereof, and the characteristics of such stock shall be as follows:

Number of Shares Authorized	Par Value <u>Per Share</u>	Class of Stock	
1,000	\$ 0.01	Common	

ARTICLE IV

The Corporation shall hold a special meeting of shareholders only:

- (1) On call of the Board of Directors or persons authorized to do so by the Corporation's Bylaws; or
- (2) If the holders of not less than 50 percent of the persons entitled to vote on any issue proposed to be considered at the proposed special meeting sign, date, and deliver to the Corporation's secretary one or more written demands for the meeting describing the purpose or purposes for which it is to be held.

ARTICLE V

The street address of the Corporation's initial registered office is 848 Brickell Avenue, Suite 810, City of Miami, County of Miami-Dade, State of Florida 33131, and the name of its initial registered agent at such office is **Richard Liss**.

ARTICLE VI

The Board of Directors of the Corporation shall consist of at least one director, with the exact number to be fixed from time to time in the manner provided in the Corporation's Bylaws. The number of directors constituting the initial Board of Directors is one, and the name and address of the member of the initial Board of Directors, who will serve as the Corporation's director until successors are duly elected and qualified are:

Alicia Ziegert 21 Casuarina Concourse Coral Gables, Florida 33143

ARTICLE VII

The name of the Incorporator is Laura R. Gangemi and the address of the Incorporator is 1221 Brickell Avenue, Miami, Florida 33131.

ARTICLE VIII

This Corporation shall indemnify and shall advance expenses on behalf of its officers and directors to the fullest extent not prohibited by law in existence either now or hereafter.

IN WITNESS WHEREOF, the undersigned, being the Incorporator named above, for the purpose of forming a corporation pursuant to the Florida Business Corporation Act of the State of Florida has signed these Articles of Incorporation this day of November, 2001.

Laura R. Gangemi Incorporator

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGÉNT

The undersigned, having been named the Registered Agent of NORBRIDGE, INC. hereby accepts such designation and is familiar with, and accepts, the obligations of such position, as provided in Florida Statutes §607.0505.

Richard Liss Registered Agent

Dated: November 30, 2001

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